

# Public Document Pack



CYNGOR SIR  
YNYS MÔN  
ISLE OF ANGLESEY  
COUNTY COUNCIL

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<b>RHYBUDD O GYFARFOD</b>	<b>NOTICE OF MEETING</b>
<b>PWYLLGOR SGRIWTINI PARTNERIAETH AC ADFYWIO</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
<b>DYDD LLUN, 28 MEHEFIN, 2021 am 1.00 o'r gloch yp</b>	<b>MONDAY, 28 JUNE, 2021 at 1.00 pm</b>
<b>CYFARFOD RHITHIOL WEDI'I FFRYDIO'N FYW (AR HYN O BRYD NID OES MODD I'R CYHOEDD FYNYCHU)</b>	<b>VIRTUAL LIVE STREAMED MEETING (AT PRESENT MEMBERS OF THE PUBLIC AR UNALBE TO ATTEND)</b>
<b>Swyddog Pwyllgor</b>	<b>Mrs. Mairwen Hughes 01248 752516 Committee Officer</b>

## **AELODAU / MEMBERS**

Cynghorwyr / Councillors:-

### **Y Grwp Annibynnol/ The Annibynnol Group**

Gwilym O. Jones (**Cadeirydd/Chair**), Dafydd Roberts

### **Plaid Cymru / The Party of Wales**

T Ll Hughes MBE, Vaughan Hughes, Alun Roberts, Margaret M. Roberts, Nicola Roberts

### **Annibynnwyr Môn/Anglesey Independents**

Kenneth P Hughes, R Ll Jones

### **Plaid Lafur Cymru/Wales Labour Party**

Glyn Haynes (**Is-Gadeirydd/Vice-Chair**)

**Aelodau Ychwanegol/Additional Members (gyda hawl pleidleisio ar faterion addysg/with voting rights in respect of educational matters)**

**Ms. Anest Gray Frazer (Yr Eglwys yng Nghymru/The Church in Wales), Mr Dyfed Wyn Jones (Rhiant Llywodraethwr – Sector Ysgolion Cynradd/Parent Governor – Primary Schools Sector), Mrs Llio Johnson-(Rhiant Llywodraethwyr – Sector Ysgolion Uwchradd ac ADY/Parent Governor – Secondary Schools Sector and ALN) and Mr. Keith Roberts (Yr Eglwys Babyddol Rufeinig/The Roman Catholic Church)**

**Aelod Cyfetholedig/Co-opted Member (Dim Hawl Pleidleisio/No Voting Rights)**

**Mr. Dafydd Gruffydd ( Rheolwr Gyfarwyddwr/Managing Director - Menter Môn)**

*Please note that meetings of the Committee are streamed for live and subsequent broadcast on the Council's website. The Authority is a Data Controller under the Data Protection Act and data collected during this live stream will be retained in accordance with the Authority's published policy.*

## **A G E N D A**

**1     APOLOGIES**

**2     DECLARATION OF INTEREST**

To receive any declaration of interest by any Member or Officer in respect of any item of business.

**3     ANNUAL REPORT: NORTH WALES REGIONAL PARTNERSHIP BOARD  
(PART 9: HEALTH AND SOCIAL SERVICES) 2020/21 (Pages 1 - 26)**

To submit a report by the Director of Social Services in relation to the above.

**4     PUBLIC SERVICES BOARD ANNUAL REPORT 2020/21 (Pages 27 - 40)**

To submit a report by the Programme Manager, Gwynedd and Anglesey Public Services Board in relation to the above.

**5     NORTH WALES ECONOMIC AMBITION BOARD ANNUAL REPORT AND  
QUARTER 4 GROWTH DEAL REPORT (Pages 41 - 88)**

To submit a report by the North Wales Economic Ambition Board Portfolio Director in relation to the above.

**6     FORWARD WORK PROGRAMME (Pages 89 - 94)**

To submit the Forward Work Programme.

<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	28 <sup>th</sup> June 2021
<b>Subject:</b>	North Wales Regional Partnership Board Annual Report
<b>Purpose of Report:</b>	Yearly Update
<b>Scrutiny Chair:</b>	Cllr. Gwilym O Jones
<b>Portfolio Holder(s):</b>	Cllr Llinos Medi Huws
<b>Head of Service:</b>	Fon Roberts - Director of Social Services & Head of Children and Families Services
<b>Report Author:</b>	Emma Edwards – Deputy Business Manager
<b>Tel:</b>	01248 751887
<b>Email:</b>	<a href="mailto:Emma.Edwards@anglesey.gov.uk">Emma.Edwards@anglesey.gov.uk</a>
<b>Local Members:</b>	Not Relevant

<b>1 - Recommendation/s</b>
<p>That the Committee confirms that it has read, understood and taken into account the work that is required to be undertaken by the Regional Partnership Board.</p> <p>That the Committee notes the work and progress in 2020-21 on the work areas that are being taken forward regionally through the North Wales Regional Partnership Board.</p>

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
<p>Working in partnership across health and social care services will help support resilient communities and also ensure a seamless service for individuals that require care and support.</p>

<b>3 – Guiding Principles for Scrutiny Members</b>
<p><b>To assist Members when scrutinising the topic:-</b></p> <p>This report is the Annual Report of the North Wales Regional Partnership Board for 2020-21. It is a requirement within the Part 9 of the Social Services and Well-Being (Wales) Act 2014 that each Regional Partnership Board prepares, publishes and submits its annual report to Welsh Government (Appendix 1)</p> <p>This report is to provide information to partners with regard to the North Wales Regional Partnership Board and its activities during 2020-21.</p> <p><b>3.1 Impact the matter has on individuals and communities [focus on customer/citizen]</b>                      The purpose of Part 9 of the Act is to improve outcomes and well-being of people, as well as improving the efficiency and effectiveness of service delivery. The key aims of cooperation, partnership and integration can therefore be described as:</p> <ul style="list-style-type: none"> <li>• To improve care and support, ensuring people have more say and control</li> </ul>

To improve outcomes and health and wellbeing

- Provide co-ordinated, person centred care and support
- Make more effective use of resources, skills and expertise.

When the Board develops regional reports, strategies or documents, officers and Elected members who sit on the Board bring these to relevant meetings within their own organisations to be formally agreed. Regional Partnership Boards do not have arrangements for regional scrutiny, this is undertaken at a local basis

**3.2** A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality **[focus on value]**

The purpose of the Annual report is to set out the progress that Regional Partnership Boards have made and reflects on how board are achieving the principles of the Social Services and Well-Being (Wales) Act 2014.

**3.3** A look at any risks **[focus on risk]**

There is a risk in ensuring compliance with the Social Services and Well-Being (Wales) Act 2014 and with the Guidance for regional partnership boards. Boards have no dedicated funding streams and its activity currently funded from a mix of Local authority pooling of funding and top slicing grant funding from Welsh Government.

**3.4** Scrutiny taking a performance monitoring or quality assurance role **[focus on performance & quality]**

See Attachment 1

**3.5** Looking at plans and proposals from a perspective of:

- Long term
- Prevention
- Integration
- Collaboration
- Involvement

**[focus on wellbeing]**

#### **4 - Key Scrutiny Questions**

1. What impact has the implementation of the 4 transformational programmes for 'A Healthier Wales' had on the services provided to Anglesey's residents, and in which ways do they respond successfully to their needs and add value?
2. What structures are in place to manage and monitor the work of the Partnership, regionally and locally, and what mitigation measures are implemented in order to deal with any possible risks faced?
3. To what extent does the Board feel that the Community Resource Teams achieve the vision of the Area Plan of integrating services between health and social services regionally?
4. In which ways will the work programmes of the Regional Partnership Board need to be amended and prioritised as a result of Covid 19, and what role will it play during the recovery period?

## **5 – Background / Context**

The Social Services and Well-Being (Wales) Act 2014 requires that each Regional Partnership Board produces and publishes an annual report on its work and submits this to Welsh Government.

Welsh Government issues guidance on the completion of the Annual report on an annual basis. The Regional Partnership Board Annual report therefore addresses the information required by the Welsh Government. Additional information on the work of the Board is available at [www.northwalescollaborative.wales](http://www.northwalescollaborative.wales). The North Wales Regional Partnership Board report is written in a format that captures all information required. The report also includes information from case studies collected funding awarded to the Board during 2020-21.

The Regional Partnership Board is the Board which has been set up to meet the requirements of Part 9 of the Social Services and Well-Being (Wales) Act 2014. The Act requires that local authorities make arrangements to promote co-operation with their relevant partners and others, in relation to adults with needs for care and support, carers and children. It places a duty on relevant partners to co-operate with, and provide information to, the local authorities for the purposes of their social services functions.

Part 9 of the Act also provides for partnership arrangements between local authorities and Local Health Boards for the discharge of their functions. The Act also provides Welsh Government Ministers with regulation making powers in relation to formal partnership arrangements, resources for partnership arrangements (including pooled funds) and partnership boards.

The purpose of Part 9 of the Act is to improve outcomes and well-being of people, as well as improving the efficiency and effectiveness of service delivery. The key aims of co-operation, partnership and integration can therefore be described as:

- To improve care and support, ensuring people have more say and control
- To improve outcomes and health and wellbeing
- Provide co-ordinated, person centred care and support
- Make more effective use of resources, skills and expertise.

The purpose of the Annual report is to set out the progress that Regional Partnership Boards have made and reflects on how board are achieving the principles of the Social Services and Well-Being (Wales) Act 2014.

Welsh Government has issued updated Part 9 Statutory Guidance in January 2020 and the North Wales Regional Partnership Board is working in line with this Guidance. The main changes relate to additional membership, additional focus on outcomes for children and young people and further focus on integration of services.

## **6 – Equality Impact Assessment [including impacts on the Welsh Language]**

No regional EIA has been carried out for the RPB.

<b>7 – Financial Implications</b>

The 6 Local Authorities in North Wales pool funding to support regional working across the Region, this is used to pay for staff to deliver on its work and also to fund the meetings. In 2020-21, through the award of partnership funds and grants to the Board, it has been possible to fund some activities of the Board and additional members of staff to manage the work streams of the Board utilising this funding.

Welsh Government is awarding regional grant funding streams via the Regional Partnership Boards e.g. the Integrated Care Fund, Delivering Transformation grants. Partners agree the use of the grants and agree jointly on regional people capacity required to deliver its programmes.

<b>8 – Appendices:</b>
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Attachment 1- Annual Report

<b>9 - Background papers (please contact the author of the Report for any further information):</b>
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No further background papers



CYDWEITHREDFA GWELLA GWASANAETHAU  
GOFAL A LLESIANT **GOGLEDD CYMRU**

**NORTH WALES** SOCIAL CARE AND WELL-BEING  
SERVICES IMPROVEMENT COLLABORATIVE

# North Wales Regional Partnership Board

## Annual Report

### 2020/21



This report has been produced to meet the requirements set out by the Welsh Government in the Social Services and Well-Being (Wales) Act 2014

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(Photo taken April 2019)



## Foreword by the Chair of North Wales Regional Partnership Board (NWRPB)

Teresa Owen, Executive Director Public Health,  
Betsi Cadwaladr University Health Board



As Chair of the North Wales Regional Partnership Board, I am pleased to present our 20/21 report, and what a year it has been since the new form of coronavirus entered our lives.

We were all touched by the COVID 19 pandemic in so many different ways. Tragically, too many people have lost their lives to COVID19, and it has disrupted all our lives in so many ways, and especially so the most vulnerable. Similarly, from a system wide perspective, COVID 19 has been a huge challenge for health and social care services, although the dedication of our health and care workers, volunteers, and communities has shone

through.

As a Regional Partnership Board, we rightly focussed on 'people' - both patients and staff, our joint working arrangements, the partnership approach and providing seamless care. Over the past twelve months we've reacted and responded differently, adapted and innovated.

I saw extraordinary contributions from staff, teams, organisations, communities, groups, and especially volunteers, and feel proud as I reflect on the collaborative activity undertaken at all levels - whether they be strategic, tactical and operational. All with one aim - to make a difference.

Like thousands of people, shielding and isolating for various reasons, we've also embraced digital technology to aid communication with each other as partners, leaders, and providers. As a whole system, we need to learn from this extraordinary year, and ensure coordinated action to tackle the inequalities which have sharpened in focus. Indeed, it was a year of significant service transformation, and now it is time to build on the innovation of the last 12 months, and drive forward our workforce developments.

Going forward our focus must now turn to restoration, recovery and renewal, whilst still being vigilant for the potential next wave of the virus. Working in partnership at the regional and local level must be the focus so that we can seize further opportunities for positive change.

Best wishes - Teresa Owen

# 1. Partnerships Governance

This section of the Annual Report sets out the purpose, role, membership, operating structure and key priorities of the Regional Partnership Board. It outlines the key partnership development over the last year and progress on implementing changes in the revised Part 9 Guidance

## 1.1 Purpose, Role, Membership, Operating Structure and Key Priorities

The NWRPB meets on a monthly basis and is now holding a mix of business meetings along with development sessions. In December 2020 the Board reviewed and updated its Terms of Reference

### Vision statement

*Working together to improve the wellbeing of people and communities*

### Guiding principles

The NWRPB agreed its guiding principles in November 2016 and these remain fit for purpose:

- Whole system change and reinvestment of resources to a preventative model that promotes good health and well-being and draws effectively on evidence of what works best
- Care is delivered in joined up ways centred around the needs, preferences and social assets of people (service users, carers and communities)
- People are enabled to use their confidence and skills to live independently, supported by a range of high quality community based options
- Embedded co-production in decision making so that citizens and their communities shape services
- We recognise the broad range of factors that influence health and well-being and the importance of the links to these areas (including education, housing, welfare, reduced homelessness, economic growth, regeneration, leisure and the environment).

“During the Covid Pandemic I have learnt how to use a tablet. This has helped me a lot, as I can now keep in touch with friends, family and support group online. I don't feel as lonely, and it has helped with my mental health as well”

Will lives alone and did not have the funds to purchase a tablet, so LAC applied to the Council project, who were offering I-Pads to community members to keep them connected.

**ICF Funded Local Asset Coordinator Asset Coordination (LAC) a new model of working with communities developed on Ynys Môn**

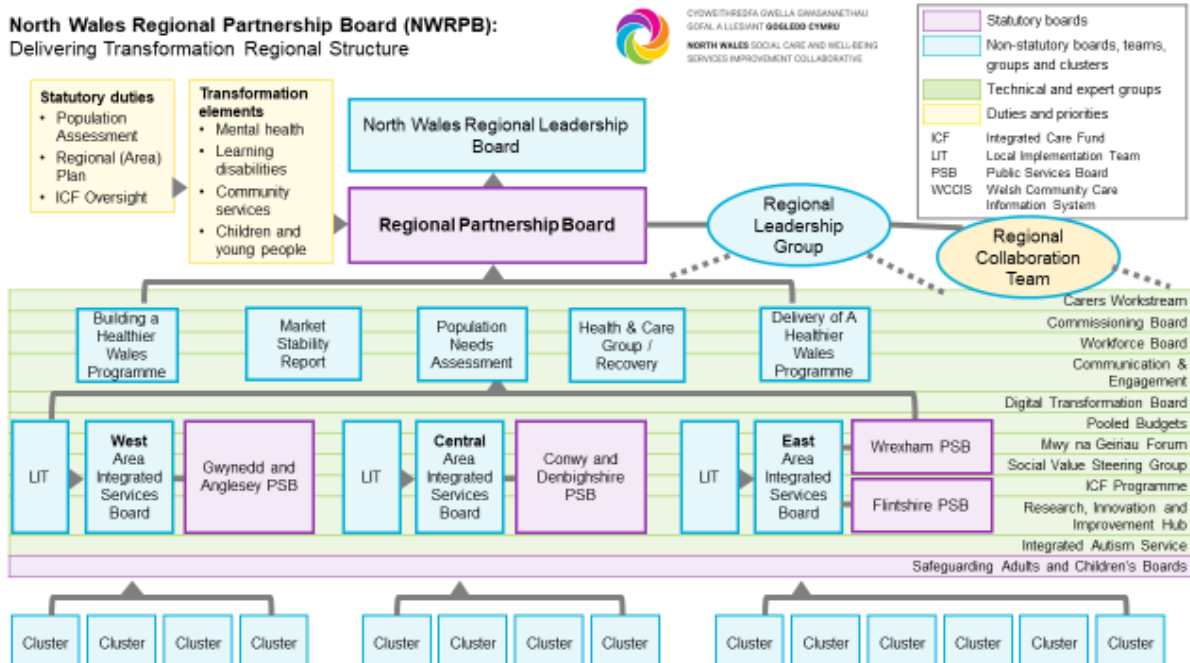
## 1.2 Role of the NWRPB

The NWRPB's Terms of Reference is reviewed annually however, the crucial role for the Regional Partnership Board will be to:

- Ensure that there is an agreed shared vision and a clear direction of travel for service development and integration of health, care and wellbeing in line with the SSWB Act 2014 and A Healthier Wales
- Ensure that there are shared plans and strategies in place (supported by appropriate business cases) for delivering on the vision
- Ensure that the strategic plans are evaluated and reviewed against agreed and understood outcomes and performance indicators
- Lead a strategic approach to communicating and publicising the direction of travel and the progress made
- Ensure that the principles of the board are upheld
- Maintain an effective overview of the resources allocated to deliver on its objectives
- Report to the Regional Leadership Board on progress, key issues and exceptions, escalating any barriers to progress within the Regional Partnership Board for resolution
- Ensure that an annual report on progress is prepared and delivered as required to the Welsh Government.

The NWRPB formally reports to the North Wales Leadership Board. The NWRPB's business and the business of the regional sub-groups is managed by the Head of Regional Collaboration and members of the Regional Collaboration Team.

The updated governance structure of the NWRPB was formalised in January 2021 and the structure is shown below. Our Terms of Reference were reviewed in November 2020. The membership of the NWRPB (as at end of March 2021) is attached in Appendix 1.



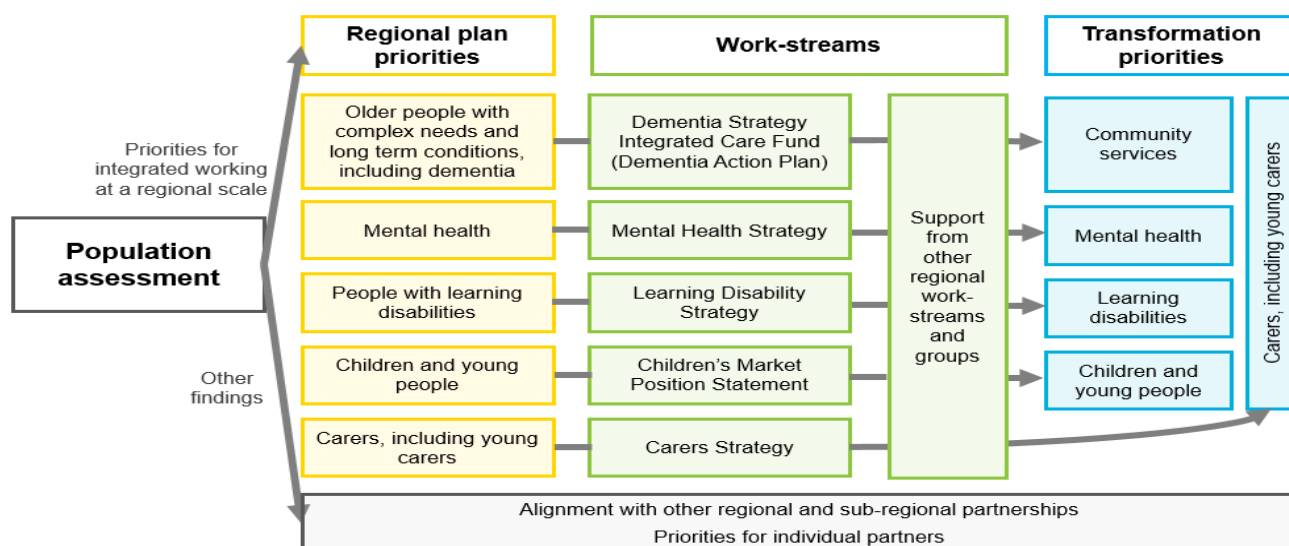
### 1.3 Key Partnership Development

Due to Covid-19 Pandemic, all planned partnership developments, were postponed. We have engaged with and participated in all the Welsh Government learning events and meetings with the Minister during 2020 as part of our partnership development.

The RPB continues to work with the Public Services Board to provide a coherent local and regional response to the wellbeing needs of individuals.

We attend conferences and seminars to showcase the work of the RPB at a local, regional and national level e.g. the National Social Care Annual conference – however, in 2020, due to the NSCA Conference being held virtually, it was not possible to showcase the work of the RPB.

We have finalised our priorities and focus document for the short term and longer term. This links to our Area Plan and the current priorities for the RPB.



### 1.4 More Than Just Words Forum

The aim of the More than Just Words strategic framework is to lead on a number of improvements to ensure that Welsh speakers receive health services, social services and social care in their mother tongue, without having to ask. The membership of the More than Just Words Forum includes Local Authorities, Betsi Cadwaladr University Health Board (BCUHB, Social Care Wales, Welsh Ambulance Services NHS Trust, Health Education and Improvement Wales (HEIW) and Bangor University's School of Health Care Sciences.

Of course, the Covid-19 pandemic has had an enormous impact on our work as a Forum. We were unable to meet face to face during 2020-21, and so we have decided to report on the 2019-21 period in order to provide a comprehensive update of the work that has been in progress in each organisation.

Despite the pandemic, a broad range of good work has been in progress by all partners, on matters such as integrated working, training, working through the medium of Welsh and a variety of plans and programmes. Of course, the partners achieve so much within this field of work independent of the Forum, but this report is

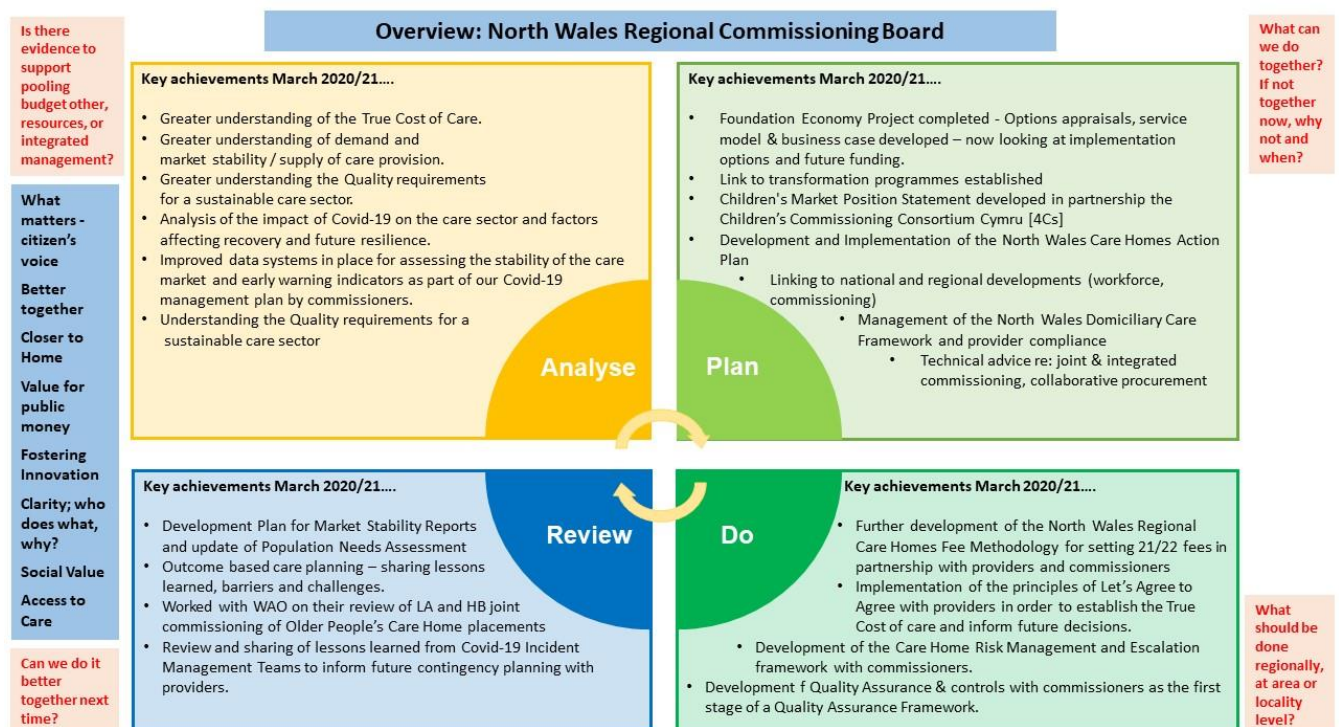
an opportunity to share and disseminate good practice further, whilst also noting the aims and objectives for the future.

## 1.5 Progress on implementing changes in revised Part 9 guidance

Following receipt of the updated Part 9 Codes and Guidance in January 2020, the NWRPB was due to discuss the required changes at its meeting in March, but due to COVID-19, this had to be deferred. Registered Social Landlord representatives joined the RPB in December 2018 and February 2019 respectively; the Chair of the RPB will seek nominations for the Education and Local Authority Housing representatives via the regional Chief Executives Forum.

The Children’s Commissioner for Wales attended to discuss the work of the RPB in delivering the priority to establish integrated services for ‘children with complex needs due to disability or illness and for children and young people with mental health problems’. There is a sub-group of the RPB already established which currently over-see the delivery of our partnership Children and Young People Transformation programme.

We have a long standing Strategic Commissioning Hub within the region which is underpinned by a partnership agreement and funded by partners. The work programme is aligned to the work of the Transformation Boards, identifying where it could add value / support the transformation agenda:



## Regional Workforce

The Regional Workforce Board has continued to support the delivery of the North Wales Community Health and Social Care Workforce Strategy, whilst also making provision to support the national strategies and priorities.

The development and delivery of a work programme that is focussed but flexible has

proven to be the foundation for continuous improvement and achievement in a 12month period of challenge and uncertainty.

The impact of the coronavirus pandemic accentuated the need to provide a suitable support mechanism for care providers across the region. Early discussions with Betsi Cadwaladr University Health Board (BCUHB) resulted in the development and implementation of a Memorandum of Understanding (MOU), enabling care providers to access BCUHB bank staff to cover staff shortages. As the pandemic continued, continuous improvement to the MOU was required. The criteria for need was refined, responsibilities of those involved have been clarified and the administrative support process made leaner. All six Local Authorities (LA) opted to sign up to the agreement with BCUHB, to use the facility as and when required. The MOU will again be revisited as part of the forward work programme. Lessons learned will be identified and the MOU will be reviewed to ensure that the criteria, responsibilities and processes remain valid, with improvement being introduced wherever possible.

The national WeCare campaign for attraction, recruitment and retention of care workers has been supported through the development of a regional Facebook page. platforms reach was intensified during the run up to the virtual careers fair and WeCare week in November 2020.

The registration of residential care work force is a requirement of RISCA which should be met by 2022. Due to the pandemic this has not been subject to emphasis. To address this, regional briefings across the six LA's are being arranged to explain the four routes to registration that are available for care workers and to emphasise that this is the responsibility of the employer. A review of data from Social Care Wales (SCW) concerning registrants will be monitored to identify service risk. The regional provider portal will be utilised to send reminder messages and action will also be taken through the commissioning teams.

A Task and Finish Group has been established to identify and implement key actions that will address the challenges and barriers to a Children's Social Work workforce in North Wales. Three strands of work have been identified; Recruitment; Development; Retention. Work will be undertaken between January and June 2021 - recommendations presented to the Workforce Board in July 2021.

The 'Step into Work Programme' provided by BCUHB is an adult volunteer programme that provides work placement opportunities for a range of people including, workless households, long term unemployed, Scope, higher and further education students to name but a few. A working group has recently been established and although at a very early stage the indications are that collaborative working may be able to develop a programme that satisfies both the health and care sector.

The Foundation Economy Project has identified a locality based, not-for-profit staffing agency as a potential solution to supply staff and other services to add value to the social care and health care sector in North Wales. The model can be flexible to meet local need and assets whilst helping to recruit and retain staff within the locality, providing workers who understand local cultures and speak the Welsh language. Initial meetings have now been planned with Ynys Mon/Gwynedd (West), Conwy CBC/Denbighshire CC (Central) and Flintshire CC/Wrexham CBC (East) to establish how the findings from the project may be utilised to the advantage of each area.

## 2. General Progress Update on Delivery of Area Plan

This section of the Annual Report sets out progress against key objectives from the area plan and priority areas for integration under Part 9 guidance including outcomes achieved for service users and carers. It considers specifically the priority groups set out in the Population Needs Assessment.

In line with the requirements of the Social Services and Well-Being (Wales) Act 2014 during 2020-21 the NWRPB continued to develop its approaches to integrated services for its priority areas.

### 2.1 North Wales Area Plan

The Area Plan sets out the priority areas for integration of services between health and social care and this sets out the direction of travel for the Board. The Area Plan sets out how the region will address the priority areas identified in the Population Needs Assessment, this remains the golden thread to specific areas of work within the region.

### 2.2 A Healthier Wales

The NWRPB priorities for 2020/21, whilst being impacted by Covid-19, the delivery of its 4 transformation programmes for 'A Healthier Wales' which was designed to see the rapid development of integrated community based services across the region, has been successful in bringing positive outcomes to the people.

#### 2.2.1 Community Services Transformation Programme

Community Services Transformation is an ambitious programme of work that aims



to better integrate health and social care services at a locality level for older people including those living with dementia, people with physical disabilities and unpaid carers.

At the heart of this place-based model is a determination to deliver enhanced integrated governance arrangements as well as develop operational delivery structures that ensure a seamless and co-ordinated approach to the delivery of health

and social care.

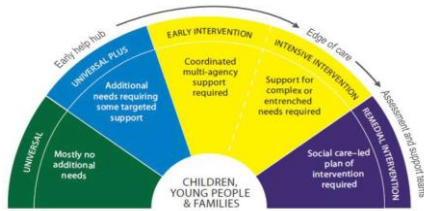
Considerable work has been undertaken in order to build a robust programme for change.

Transforming the way in which community health and social care services work together is a long-term piece of work. Progress has been made to place partners in a strong position to deliver real change.

In the West, Multi-disciplinary meetings are being held in all areas. This integrated working will be supported through a SharePoint site which will function as a platform available to all partners to share information about all CRTs and the entire Transformation Programme. This includes 'sprint boards' for all CRT areas, which ensures momentum is driven and that all key stakeholders have access to relevant information. An electronic blockage board is now operational, with the removal of blockages featuring as part of 4-weekly senior management progress meetings.

## 2.2.2 Children and Young People Transformation Programme

Children and Young People Transformation embraces an overall objective to achieve better outcomes for children and young people.



There are three strands to the programme:

- A multi-agency drive to improve the emotional health, wellbeing and resilience of children and young people through integrated early intervention

and prevention including the development / further refinement of locality early help hubs

- To research and develop evidence-based 'rapid response' (crisis outreach) interventions for children and families on the edge of care
- To develop short term residential services

This last year has seen significant developments within the programme; two new sub-regional multi-disciplinary teams being established and have delivered services to 36 children, young people and their families. A strategic training programme created to support a third sub-regional MDT has delivered 341 training sessions.

Two separate short term residential provisions have been initiated to support the established MDT's. Both projects aim to deliver the services within the next year and a half.

The emotional health wellbeing and resilience workstream has delivered a regional pilot framework for 8 – 11 year olds, producing guiding principles for supporting the healthy development of emotional health, wellbeing and resilience of children and young people encompassing the 5 ways to wellbeing. Another workstream has established an early intervention team to focus on early help and adopting a 'No wrong door approach' for children and young people experiencing emotional behavioural difficulties.

In direct response to the pandemic the Children and Young People Transformation programme have been able to support community resilience projects that supported children and young people through this challenging times as well as deliver on the objectives set out in this programme.

## 2.2.3 Learning Disability Transformation Programme



The foundation of the programme is the North Wales Learning Disability Strategy. The strategy is being implemented by the team through five workstreams: integrated structures, workforce development, commissioning and procurement, community and culture change and assistive technology.



 <b>TREAT ME WELL</b>	 <b>LET ME BE IN CHARGE OF MY OWN LIFE</b>	 <b>HELP ME BE THE BEST I CAN BE</b>	 <b>ALWAYS BE HONEST</b>
<p><i>Everyone is an individual and should be treated with dignity and respect.</i></p> <p>"respecting me includes respecting my space, my things, my decisions and my relationships"</p> <p>"listen to me and take the time to get to know me!"</p> <p>"Be kind"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Communicate in an open, accurate and straightforward way</li> <li>• Don't use jargon</li> <li>• Protect and respect peoples confidential and personal information</li> <li>• Use humour appropriately</li> <li>• Check how people want to be addressed</li> <li>• Be on time and do what you say you will do</li> </ul>	<p><i>Voice, choice, control and independence is at the heart of everything we do</i></p> <p>We embrace coproduction</p> <p>"I want to have choice about where I live and who I live with"</p> <p>"support me to do what I want to do and listen to me"</p> <p>"I want to feel important and be able to make my own decisions"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Empower, encourage and enable people who need care and support to do things for themselves and to make their own decisions.</li> <li>• Support individuals to maximise their decision making and have control over their own lives</li> </ul>	<p><i>We deliver person centred care, putting the person at the heart of everything we do and helping them achieve their potential</i></p> <p>"learn from me and recognize what I am good at"</p> <p>"help me learn new things"</p> <p>"give me just enough support"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Be prepared to take positive risks, clearly explaining the consequences to others</li> <li>• Look at tackling new and emerging problems creatively.</li> <li>• Don't see mistakes as a bad thing, see them as an opportunity to learn and grow</li> <li>• Be warm, kind, empathetic, reliable and compassionate in your actions</li> </ul>	<p><i>We are always honest and transparent and not afraid to say when something goes wrong</i></p> <p>We are self-aware and regularly reflect on the work we do, how we do it and the impact we have on those being supported.</p> <p>"I want people to just be honest with me and tell the truth"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• We learn from others and share knowledge and best practice</li> <li>• Seek, reflect on and learn from feedback from colleagues, individuals and families</li> <li>• Have the courage to speak up and challenge others when you have concerns about the quality or safety of care being provided</li> </ul>

2020/2021 was very busy for **The North Wales Together Learning Disability Transformation Programme**, the continued impact of the pandemic interrupted work plans, some lead officers returning to their substantive posts to help during the crisis. All team members continued to work remotely and developed strategies to overcome the difficulties to get projects delivered virtually while supporting project partners to deliver their objectives in a different way.

**Despite this setback there were some great successes: All in all there were of 52 pilot co-commissioned projects established across North Wales to support the delivery of the programme.**

Please follow this link to watch a video of some of the highlights:  
<https://northwalestogether.org/>

2020/2021 priorities document can be found on our website:  
[www.northwalestogether.org/project-information/](http://www.northwalestogether.org/project-information/)

### 2.2.4 Together for Mental Health Transformation Programme



Before Covid-19, significant progress had been made for example in embedding ICAN Unscheduled Care service and developing ICAN hubs in eight towns across the North Wales Region.

The Covid-19 pandemic has created a surge in demand from people who need support with their emotional health and well-being. Developments in the Programme were significantly curtailed as social distancing restrictions reduced the opportunity for the delivery of any face-to-face services. Programme Team staff were also required to redirect priorities to support the BCUHB response to the pandemic. In

spite of this, the Programme respond rapidly, robustly and sensitively to these exceptional circumstances, enhancing and consolidating its volunteer workforce to provide a telephone support service which has proved to be a vital lifeline for a significant number of people.

The ICAN Programme has a clear plan for continued implementation of its Programme during 2021/2 and has secured sustained funding from BCUHB.

### **2.2.5 Research, Innovation and Improvement Coordination Hub**

The hub aims to coordinate research, innovation and improvement activity in North Wales to inform new integrated models of health and social care as part of the commitment in A Healthier Wales.

Highlights from 2020-21 include completing a rapid review of the impact of COVID-19 on people who need care and support, including innovation in services. We supported transformation projects to use evidence by carrying out literature searches, such as into resources to support children’s wellbeing, and provided advice and support with setting up on-line surveys, data analysis and story-telling research methods. We worked with Integrated Care Fund (ICF) projects to consider the themes of scale, good practice and innovation. We supported better coordination by identifying similar projects in different sectors/agencies and linking them up. We worked with national projects to avoid duplication locally and developed strong networks with other regional hubs. For example, working with Social Care Wales to look at evidence use within social care, sharing our COVID-19 literature searches with other regions and using our website to highlight the different approaches to promoting innovation (Living Labs, Health Hacks, Innovation Labs) within different sectors. We organised a Social Care Innovation Lab with Bangor University with a focus on digital technology. We also worked with the Innovation Agency to develop the concept of a Living Lab and bring together health and social care practitioners and researchers to better understand the research, innovation and improvement landscape in North Wales.

We continued to promote events, funding opportunities and the work of the team through the website, Twitter account and regular email newsletters. This include live tweeting key regional events. By the end of the year we had over 170 followers of the Twitter account and 130 subscribers to the RIIC hub mailing list.

Please follow us on Twitter @NW\_RIICH\_ / @NW\_RIICH and/or sign up to our newsletter for more information.

### **2.3 North Wales Dementia Strategy**

During 2020-21 the North Wales Dementia Strategy was finalised and agreed by the RPB and the Strategy was shared widely with partners for adoption and implementation. The RPB Dementia Steering Group reformed following the initial impact of the global pandemic and invested in a Regional Dementia Project Manager to support with the implementation of the Dementia Strategy in the region. Since January 2021, the



steering group has adapted its Terms of Reference for implementation of the strategy, taken action to review and consider the impact of the pandemic on the strategy and developed an implementation action plan for the region for 2021-22.

### Achievements in 2020-21 include:

- The review and inclusion of the Welsh Government published All Wales Dementia Care Pathway of Standards within our Dementia Strategy Implementation plan
- Development of an Engagement Dementia Forum to support the RPB Dementia Steering Group in correct and impactful implementation of the strategy
- Mapping exercise of the opportunities to identify priorities for implementation within the Dementia Strategy Implementation Action Plan for 2021/22
- Investment in supportive projects and resources that support the implementation of the Dementia Strategy
- Developments to deliver a virtual Memory Assessment Service within the region to tackle waiting list created due to the pandemic
- Distribution of Wellbeing Rainbow packs within Memory Assessment services waiting lists to support those awaiting assessment
- Successful bid for funding from Welsh Government for a Project Manager to look specifically at the issues of Rurality and Welsh Language in the North Wales and Powys regions
- Implementation developments of 11 of 31 actions within the Dementia Strategy with partners.

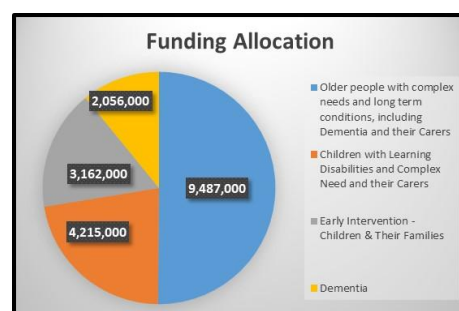
The North Wales Dementia Steering Group will be further developing its programme of work to enable the implementation of the Strategy and All Wales Dementia Care Pathway of Standards across the region within 2021-22.

## 2.4 Integrated Care Funding

During 2020-21 a total of £18.92m Integrated Care Fund (ICF) revenue funding was invested in 120 projects across our region. Just over £5.2m was spent on projects that directly supported carers and £2.6m investment went to support projects run by third sector organisations.

The following groups are priority areas of integration and all regional ICF programmes must address them in line with their regional population assessments and area plans:

- Older people with complex needs and long term conditions, including dementia;
- People with learning disabilities;
- Children with complex needs; and
- Carers, including young carers



The development of projects to support older people with complex needs and long term conditions has continued. 26 projects support people with dementia and their

families, 36 projects to support people with learning disabilities and 21 projects that provide early intervention to young people and their families.

24 projects were modified in order that they could still be delivered safely during the Covid epidemic. A number were paused as it was not possible to deliver them safely and funding was flexed to projects which had been modified and need additional resource.

In addition to revenue funding, the North Wales region also received £9.41m of ICF Capital funding which supported 70 projects in 2020/21. Welsh Government allowed RPB's to pivot capital funding to schemes to support Covid-19 efforts and there were 35 Covid schemes funded through this route. 17 main capital schemes were progressed using ICF Capital funding during the year. These included a well-being hub in Wrexham, an integrated Dementia Centre in Pwllheli and a Children's Residential Assessment Centre in Colwyn Bay.

## 2.5 Winter Funding

Welsh Government allocated £2.05m funding to NWRPB to support the delivery of Discharge to Recover and Assess (D2RA) pathways as part of the Winter Plan.

The D2RA pathways are shown below and the NWRPB had 44 schemes to support delivery of these pathways.

The schemes included

- CRTs 7 day working and additionality to teams to enable Home from Hospital when ready
- Rapid response stepdown and providing additionality in the domiciliary service
- Additional Social Worker, Occupational Therapist, Physiotherapist, Community Nursing including Psychiatric Nurse Capacity to support assessment and discharge  
Increased Dementia Support Worker capacity

PATHWAY 0	PATHWAY 1	PATHWAY 2	PATHWAY 4	PATHWAY 3
				
Admission avoidance through short-term third sector support	Is this person fit to admit?	Why not home? Why not today?	Home first when your home is a care home	Support to recover in a bedded intermediate care facility
Preventative services delivered in collaboration with third sector organisations.  Aim to avoid further referral and admission.	Multidisciplinary Team assessment within hospital 'front door' units to avoid full admission.  Arrange treatment and supported recovery at home, whenever it is clinically safe to do so.	Initiated as soon as treatment, which can only be delivered within an acute hospital environment, is completed.  Supports people to recover at home before being assessed for any ongoing need.	Similar to Pathway 2, but acknowledges specific considerations to be addressed in the existing care home environment.  Individuals should be allowed a period of recovery, followed by assessment in their usual environment.	Should only be considered where the needs of the individual rule out recovery & assessment at home.  Review and transfer to Pathway 2 wherever, and as soon as, possible.

## 3. Communication, Engagement and Social Value

This section of the Annual Report sets out how the Board engaged directly with service users or citizen panels and promoted co-operation and participation with relevant partners and others. It outlines how the Board has engaged with stakeholders from the third and independent sectors and has progress to establish social value forums to promote social value and share good practice

### 3.1 North Wales Engagement

As a result of Covid-19, engagement activities; forums; group sessions; public or face to face events etc. was not possible, however, the NWRPB continues to engage with citizens through different platforms eg social media; on line; via Teams/Zoom etc; telephone; partners and stakeholders.

In 2020, the NWRPB was successful in a bid for funding from Welsh Government for an Engagement Officer to work with existing communication and engagement officers of partner organisations to strengthen the current arrangements for engagement and communication relating to Board and its work. Having a dedicated Engagement Officer for the NWRPB is enabling the communication and engagement activities to be accelerated and build upon the work that has been progressed to date.

### 3.2 North Wales Social Value Steering Group

The SVFSG has unfortunately not met since February 2020 as we have been unable to identify a Chair for the group, and during the pandemic several members had been redeployed to support other services. However, an interim Chair has now been assigned and the group will be relaunched and reinvigorated.

The steering group will reconvene to share experiences, lessons learnt and to identify collaboration opportunities to ensure a regional and consistent approach is developed. There have been several changes since the group last met, not only in new and updated legislation that places further duties on the public sector to embed social value into their ways of working, but also through Welsh Government's endorsement of the National TOMs (Themes, Outcomes & Measures) for Wales reporting framework. The Future Generations Commissioner for Wales has also recently published the Procuring Well-being for Wales Report which provides recommendations for local authorities to follow in applying the Act.

Current membership of the SVFSG represents a cross-sector of relevant networks. However, as the group has not met since February 2020 now will be a timely opportunity to identify the key contacts/social value leads in each LA, BCUHB, third and voluntary sector organisations to ensure representation is appropriate and accurate and broaden SVFSG's membership to include those whose resources and services who can support social value and community benefits across North Wales.

Following an action from a recent RPB meeting to take forward third sector proposals, the Regional Collaboration Team is now working with the CVC and

Citizen RPB representatives to work on compiling third sector proposals in preparation for any available funding. The six CVCs will be involved in this project to ensure a regional approach is adopted.

In order to get a wider perspective on the development of these proposals for the third sector; the ideas identified with CVCs will be passed through the North Wales Social Value Network (NWSVN) and the North Wales Social Value Forum Steering Group (SVFSG); as well as RPB, to agree which proposals to prioritise based on current and future demand.

### **3.3 North Wales Carers Groups**

The North Wales Carers Operational Group (NWCOG) and North Wales Young Carers Operational Group (NWYCOG) have continued to deliver on the North Wales Regional Carers Strategy through the provision of local authority, health and third sector carer support services across the region.

Last year the decision was made to merge both operational groups to ensure support services for adult and young carers are mainstreamed across the sector, and since then they have met together on a quarterly basis. Feedback from the group has highlighted that this has provided members with the opportunity to identify areas of work where both adult and young carer leads and partners can collaborate on projects and workstreams.

NWCOG/NWYCOG's Action plans are currently being reviewed in line with WG's recently published Strategy for Unpaid Carers and the four national priorities, to monitor the progress of individual partners within the operational groups to measure themselves against the strategy's core standards.

Our regional Investors in Carers: Working Together to Support Carers primary and secondary care facilitation service commenced in April 2021, funded through WG's Annual Carers Grant. This approach is being delivered through our third sector partners who will work closely with primary and secondary care settings to encourage the early identification of carers and young carers and raise awareness of carers and their rights. Carers Outreach and NEWCIS as a joint partnership across North Wales will support GP practices, hospital settings and further afield in the carers' communities to develop initiatives that offer information and advice for carers, including an accredited Investors in Carers scheme. This year's contract is outcome-focused and fundamentally a person-centred approach, recognising that each carer is unique and will have different needs. Both Providers will deliver on outcomes and key deliverables to achieve the goals, aspirations or priorities of the individuals they support.

## 4. Forward Look

This section of the Annual Report outlines the identified priorities the RPB will focus on in 2021-22 and beyond, referencing where Covid-19 has impacted and prompted a change in direction or priority.

### 4.1 Covid Impact

COVID-19 remains amongst us, however, the RPB meetings continued to take place virtually on a monthly basis.

To ensure that RPB members, partners, stakeholders and the people remained informed, a newsletter was produced in February 2021 and circulated to highlight successful delivery of services on its programmes throughout 2020/21. A temporary governance arrangement endorsed by the RPB put in place March 2020, continued throughout Covid. Prior to being able to re-convene virtual RPB meetings, and when urgent agreements were required, the temporary governance arrangements enabled RPB business to continue virtually by email.

### 4.2 Priorities for 2021/22 and beyond

We have finalised our priorities and focus document for the short and longer term. This links to our Area Plan and the current priorities for the RPB. This is shown in section 1.1.

## Appendix 1 – Membership of the NWRPB

As at end of March 2021

Name	Title
Bethan Jones Edwards	Head of Regional Collaboration
Bethan E Jones	Betsi Cadwaladr University Health Board
Fon Roberts	Isle of Anglesey County Council
Alwyn Jones	Wrexham County Borough Council
Dr Chris Stockport	Betsi Cadwaladr University Health Board
Cllr Bobby Feeley	Denbighshire County Council
Cllr Christine Jones	Flintshire County Council
Cllr Joan Lowe	Wrexham County Borough Council
Cllr Louise Emery	Conwy County Borough Council
Cllr Llinos Medi Huws	Isle of Anglesey County Council
Cllr Dafydd Meurig	Gwynedd Council
Roma Hooper (Action for Children)	Third Sector Representative
Estelle Hitchon	WAST (Co-opted)
Ffion Johnstone	Betsi Cadwaladr University Health Board
Jenny Williams	Conwy County Borough Council
Judith Greenhalgh	NWRLB/CEO Representative
Kevin Roberts	North Wales Fire and Rescue Service (Co-opted)
Lucy Reid	Betsi Cadwaladr University Health Board
Mark Wilkinson	Betsi Cadwaladr University Health Board
Mary Wimbury	Provider Representative
Morwena Edwards	Gwynedd Council
Helen Corcoran (from Nov 2019)	North Wales Police (Co-opted)
Neil Ayling	Flintshire County Council



Nicola Stubbins	Denbighshire County Council
Rob Smith	Betsi Cadwaladr University Health Board
Steve Gadd	Chief Finance Officer (Section 151) (Co-opted)
Shan Lloyd Williams	Housing Representative
Teresa Owen	Betsi Cadwaladr University Health Board
John Gallanders	North Wales VSC's (Co-opted)
Ruth Whittingham	Regional Collaboration

## Appendix 2 Statutory provisions

The partners of the NWRPB have entered into an 'Integration Agreement which is a legal agreement which enshrines their commitment to working together on key identified projects that lend themselves to integrated services and pooled budget arrangements.

The following statutory provisions are permitted to be used to underpin the NWRPB's work:

- Part 9 of the Social Services & Well-being (Wales) Act 2014 – in particular sections 166 and 167 and associated regulations (the Partnership Arrangements (Wales) Regulations 2015).

Other legal powers relied upon in support of regional partnerships entered into include:

- The National Health Service (Wales) Act 2006 – in particular sections 1, 2, 10, 33 and 38, 82.
- S9 Local Government (Wales) Measure 2009 powers in respect of collaboration with other local authorities.
- Local Government Act 1972 - in particular s2 which gives local authorities powers to do anything which it considers is likely to achieve any one or more of the following benefits: the promotion or improvement of the economic, social or environmental well-being of the area and section 113 which enables one local authority to place its staff at the disposal of another or health authority or Health Board.

S111 Local Government Act 1982 provides for a local authority to have the power to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of their functions.

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<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	28 <sup>th</sup> June 2021
<b>Subject:</b>	Gwynedd and Anglesey Public Services Board's Annual Report 2020/21
<b>Purpose of Report:</b>	To outline the progress of the work of the Public Services Board during 2020/21
<b>Scrutiny Chair:</b>	Cllr. Gwilym O Jones
<b>Portfolio Holder(s):</b>	Cllr. Llinos Medi
<b>Head of Service:</b>	Not relevant
<b>Report Author:</b>	Nonn Hughes. Programme Manager, Gwynedd and Anglesey Public Services Board.
<b>Tel:</b>	
<b>Email:</b>	01286 679906 <a href="mailto:NonnGwenllianHughes@gwynedd.llyw.cymru">NonnGwenllianHughes@gwynedd.llyw.cymru</a>
<b>Local Members:</b>	Not relevant to any specific ward.

<b>1 - Recommendation/s</b>
It is asked that the Scrutiny Committee notes: 1. The progress of the Public Services Board

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
The Isle of Anglesey County Council is committed to the principles within the Well-being of Future Generations (Wales) Act 2015. The Council provides a range of services which will fulfil its individual well-being objectives, as well as contributing to supporting the well-being objectives of the Public Services Board.

<b>3 – Guiding Principles for Scrutiny Members</b>
<b>To assist Members when scrutinising the topic:-</b>
<b>3.1</b> Impact the matter has on individuals and communities
<b>3.2</b> A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality
<b>3.3</b> A look at any risks
<b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role
<b>3.5</b> Looking at plans and proposals from a perspective of: <ul style="list-style-type: none"> <li>• Long term</li> </ul>

- Prevention
- Integration
- Collaboration
- Involvement

#### 4 - Key Scrutiny Questions

1. To what extent have the work streams of the Public Services Board contributed to the wellbeing of Gwynedd and Anglesey's residents and what impact has the work had on communities?
2. What role did the Board have in responding to the Covid-19 pandemic, and what additional value was there to the Board's contribution during the current difficult period?
3. How effective are the Board's monitoring arrangements in ensuring that objectives are implemented within timescales?
4. How will you undertake the wellbeing assessment in terms of the state of economic, social, environmental and cultural wellbeing of the area given the restrictions that are in place due to the pandemic, and ensure that you engage with individuals of all ages and the various groups within the community?
5. What lessons have been learnt that will be essential in implementing the Board's work programme and priorities in moving forward, and in which ways can the Board be innovative in specific areas?

#### 5 – Background / Context

##### 5.1 Introduction and context

**5.1.1** The Well-being of Future Generations Act (2015) aims to improve the economic, environmental and cultural well-being of Wales. The Act highlights seven well-being goals and five ways of working to give public bodies a common purpose.

**5.1.2** The Gwynedd and Anglesey Public Services Board (PSB) was established in 2016, in accordance with the Well-being of Future Generations (Wales) Act 2015 (the Act). Indeed a PSB has been established for each Local Authority in Wales to ensure collaboration amongst public bodies to create a better future for the people of Wales. The decision made in north west Wales was to establish a Public Services Board for Anglesey that would collaborate with the Gwynedd Public Services Board.

**5.1.3** During 2017 the Gwynedd and Anglesey Public Services Board divided our communities into 14 smaller areas in order to carry out detailed research, and learn more about the well-being of those areas. The information was published in

the form of the Well-being Assessments. The information gathered from the assessments was used to shape the PSB's priorities which have been confirmed in the Well-being Plan (2018). The following priorities were agreed:

- The Welsh language
- Homes for local people;
- The effect of poverty on the well-being of our communities;
- The impact of climate change on community well-being;
- Health and care of adults and the welfare and achievement of children and young people.

**5.1.4** Consideration was given to the work undertaken to address the impact of poverty on the communities of Gwynedd and Anglesey. The Board decided that they did not need to undertake a definite role in this area at present but receive regular updates on the work taking place and consider whether there is a role for the Board to step in in the future. In order to address the other priorities, the Board established four operational sub-groups, and updates on the progress of those sub-groups are included in the Annual Report.

**5.1.4** As outlined in the public services Board's terms of reference the Board has four statutory members, together with invited participants who contribute to the Board's duties. In relation to any latest change to the membership of the PSB Dafydd Gibbard has been appointed Chief Executive of Gwynedd Council and is now a statutory member of the Board.

## **5.2 The Annual Report of the Public Services Board**

**5.2.1** Enclosed is the PSB's annual report for the period 2020/21. Several reports on the progress of the work of the Public Services Board have been presented to the scrutiny committee in recent months, and this is the report which looks back on achievements during 2020/21.

**5.2.2** Since March 2020 we have faced a global health crisis and very challenging times. The report has been used to self-reflect on the Board's work during the past year taking into account the impact of the crisis on the Board's work and progress. The report is structured to refer to the progress of the work of the four sub-groups of the Board.

**5.2.3** The leaders of the PSB sub-groups are members of the PSB, and it has been their responsibility to report on progress during the period 2021/21. They reported that progress had slowed as responding to the crisis and addressing the recovery of our communities had taken priority. However all the sub-groups are now resuming their work.

**5.2.4** During the past year the Public Services Board and sub-groups have operated in accordance with the five national sustainable development principles. The PSB agreed through the Well-being Plan that they wanted to add two principles that are important to the residents of Gwynedd and Anglesey namely

the Welsh Language and Equality. Each of the sub-groups has ensured that the Welsh language is a golden thread that runs through their work. The sub-groups will also continue to address inequality and disadvantage through the relevant impact assessments.

**5.2.5** The organisations of the Board have focused on the recovery of our communities during the last year. The Regional recovery Group asked Public Services Boards to consider their role in recovery, focusing on community resilience. We therefore asked all Board members to undertake a situational analysis to improve our understanding of the issues that are increasingly affecting our communities since the crisis. A workshop was held in September 2020 to discuss these issues further, considering how we can work together to respond to them. It was decided that a number of the Board's organisations were already working together to respond to them and that the Board's role would therefore be to keep an overview of the work and to seek assurance that we as public bodies were responding appropriately.

### **5.3 Scrutiny arrangements**

5.3.1 In order to have democratic accountability to the progress of the work of the PSB the act has placed a requirement on councils to designate an Overview and Scrutiny Committee to scrutinise the work of the PSB. The work of Gwynedd and Anglesey's PSB is therefore scrutinised by the Scrutiny Committees of both Gwynedd Council and the Isle of Anglesey County Council on specific points during the year. The Well-being of Future Generations Wales Act (2015) and associated national guidance<sup>1</sup> set out three roles for Local Authority scrutiny committees:

- Review the governance arrangements of the PSB
- Be a statutory Consultee on the Well-being Assessment and Well-being Plan
- Monitor the progress of the PSB's efforts in implementing the Well-being Plan.

5.3.2 This means that scrutiny committees have the opportunity to scrutinise the performance and impact of the Public Services Board. The option of establishing a single scrutiny panel was considered, to operate across the two counties to scrutinise the Board's work. Different options were evaluated by the scrutiny teams of the two Authorities, and they concluded that they did not recommend establishing a panel at this time but would focus on aligning the timetables and continue with the current scrutiny arrangements. These arrangements between the two Authorities will be subject to further review in due course.

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<sup>1</sup> Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Service Boards

**6 – Equality Impact Assessment [including impacts on the Welsh Language]**

**6.1** The delivery sub-groups will prepare equality and language impact assessments, where relevant, to accompany their action plans. The impact assessments will be live documents that will change and develop according to the delivery.

**7 – Financial Implications**

-

**8 – Appendices:**

1. Gwynedd and Anglesey Public Services Board's Annual Report 2020/21

**9 - Background papers (please contact the author of the Report for any further information):**

1. Gwynedd and Anglesey's Well-being plan 2018

# Gwynedd and Anglesey Public Services Board Annual Report 2021

## The Chair's Foreword

Here we present our third annual report. In this report we will self-reflect on what has been achieved against our [Well-being Plan \(2018\)](#). Of course, it is not possible to look back at 2020/21 without referring to the Covid-19 crisis and the impact it has had on our services, businesses and residents. Dealing with the crisis has highlighted the importance of the services provided by the voluntary and public sector to our communities, and the importance of the collaboration between them. In addition, the crisis has magnified existing issues e.g. mental health issues, community resilience, over-tourism, second homes and threats to the Welsh language. It will be important that we as a Public Services Board ensure that our well-being objectives are addressed as a key part of the recovery following the crisis.

## Introduction

The [Well-being of Future Generations \(Wales\) Act 2015](#) places a duty on public bodies to improve the social, economic, environmental and cultural well-being of Wales. The act is based on the principle of sustainable development and places a duty on public bodies to set and publish well-being objectives and to take all reasonable steps to achieve those objectives. The principle of sustainable development refers to five ways of working that public bodies are expected to think about to help us work better together and to address some of the long-term challenges that we face. The five approaches are to consider the long term, to prevent problems from occurring, to work in integration with other public bodies, to work together to achieve the objectives and to involve people interested in achieving the well-being goals, ensuring that those people reflect the diversity of the area they serve.

The Act also established Public Service Boards which include representation from different public bodies. The role of the boards is to assess the state of well-being in their areas and to set objectives to ensure the best possible contribution towards them. After conducting these assessments, we as a Board have a duty to publish a Local Well-being Plan setting out our objectives.

Following its well-being assessments back in 2017, the Board prioritised six areas: The Welsh language; Homes for local people; The effect of poverty on the well-being of our communities; The impact of climate change on the well-being of communities; Health and care of adults and The welfare and achievement of children and young people. Following full consideration of the work taking place to tackle the impact of poverty across Gwynedd and Anglesey, the Board decided that they did not need to take a specific role in this field at present but that they would receive presentations regularly on the work taking place in order to consider whether there is a role for the Board to step into the future. To address the other priorities, the Board established four operational sub-groups:

- Climate Change
- Homes for local people
- Integrated Health and Social Care
- The Welsh Language

This report therefore refers to the work of the above sub-groups. In the main, the organisations involved in the Board have focused on restoring our communities in the last year. The Regional Group responsible for recovering from the pandemic asked Public Services Boards to consider their



role in recovery, focusing on community resilience. We therefore asked all Board members to undertake a situational analysis to improve our understanding of those issues that are increasingly affecting our communities since the crisis. A workshop was held in September 2021 to discuss those issues further, taking into account how we can work together to respond to them. Among other things, these issues included the impact of second homes on our communities, mental health issues and youth unemployment. It was decided that a number of the Board's organisations were already working together to respond to these matters and that the role of the Board would therefore be to maintain an overview of the work and seek assurance that we as public bodies are responding appropriately.

The Board will continue with the work of assessing the condition of our communities as part of their well-being assessment 2021/22, and as part of that there will be an opportunity to hear from the people and communities of Anglesey and Gwynedd about what is important to them. The assessment will improve the Board's understanding of the needs of our communities, looking at the challenges and opportunities for the future.

## Reports on the work of the Public Services Board's Subgroups

### Climate Change

#### Why is this important to the residents of Gwynedd and Anglesey?

A Climate Change sub-group was established to encourage collaboration among public organisations on mitigating the impact of climate change, and in particular the impact of coastal and inland flooding on our communities. We have identified the need to educate and work with our communities to prepare them for the current challenges of climate change and those facing us in future. The aim is to try to mitigate the impact that any events of extreme weather have on those communities.

#### Update on our work to date

Although the Covid-19 crisis has taken our attention in the past year, climate change issues are still a major challenge for us. We cannot meet the challenges ahead on our own so a collaborative effort will be essential.

During the last year Natural Resources Wales commissioned work to look at a regional approach to mitigating the impact of Climate Change. This was on behalf of all Public Services Boards in North Wales and the North Wales Leadership Board. The main output of this work was an agreement to work together across the public sector in North Wales to respond to the challenge by establishing a Climate Change group for North Wales. The main aim of this group will be to achieve the Welsh Government's aims to reduce carbon emissions. The focus of the work by the Gwynedd and Anglesey Public Services Board will continue to be a local response to the challenges of climate change.

A series of workshops were held, and a large number of organisations were invited to contribute and agree a short, medium and long term action plan. It was concluded that the next steps will be to work closely with communities to hold necessary conversations about what is important in relation to climate change, and flooding in particular.

In addition, Natural Resources Wales has held conversations with our communities as part of their Area Statements. The talks provided us with an opportunity to think about what we need to do as individuals, communities and organisations to respond to Climate Change. The findings and key messages from the conversations will be considered by the climate change sub-group.

During lockdown many of us realised the importance of the natural environment. We used our cars less and saw positive impacts on the quality of our air and water.

#### How does the sub-group contribute to the Well-being of Future Generations (Wales) Act 2015?

The sub-group operates a number of the ways of working that have been developed as part of the Sustainable Development principle of the Act by:

- understanding the needs of specific communities that enable us to plan for the **long term**
- **working with** a number of public bodies and our communities
- **involving** our stakeholders as an integral part of the sub-group's work

## **Homes for local people**

### **Why is this important for the residents of Gwynedd and Anglesey?**

The Board originally asked the group to establish a joint working regime in the housing sector and to develop more suitable and affordable homes in the right places. Of course a number of the Board's partners already had plans to develop affordable housing but one benefit of working together was to achieve economies of scale – namely joint housing development to reduce development costs and to be able to focus on developing innovative housing. To achieve the economies of scale it was anticipated that more than one site needed to be developed at the same time and to co-procure the associated development work.

### **Update on our work to date**

For reasons outside the control of the sub-group and as not enough sites had been submitted by the Board's partners, the co-procurement of the housing developments under consideration has not been possible.

However, a good joint working regime has been established in the housing sector and the focus has been on planning for the development of more affordable housing in the right places, with an emphasis on developing innovative housing with a low carbon footprint. It has not been possible to develop more affordable housing beyond the organisations' existing arrangements. However, there has been a review of all redundant sites within the Gwynedd and Anglesey catchment area, and the Housing Associations and Anglesey Council were successful in attracting financial support through the IHP4 grant regime ("Innovative Housing Programme Phase 4") which has secured a programme to develop 139 affordable innovative housing on Anglesey. The work of the sub-group contributed to the process by working together on the grant application.

Establishing a joint working regime has been of great benefit to the partners. It has added value to work already being undertaken by partners through the sharing of ideas and information, and good practice. Collaboration has also enabled the evaluation of different models of innovative housing and this exercise will be of use to a number of the relevant partners as they develop housing in future.

In addition, through collaboration good practice was shared, and an arrangement was made to share information between the finance officers of some of the public organisations. Their methodology and financial assumptions were shared when considering the financial viability of the development plans of the various partners. The outcome of this will be of use to the relevant partners in their future housing developments.

Following this, the homes sub-group has therefore considered and agreed that their work is coming to an end as there is no further value that they could add to work already being undertaken in the housing field by individual organisations. The Board will therefore need to reconsider this priority and agree the way forward.

In addition to the work of the homes sub-group the Public Services Board has been considering the impact of the Covid-19 crisis on other housing issues. A workshop held by the Public Services Board in September 2020 discussed two issues in particular that have been increasingly highlighted as a result of the crisis, namely homelessness and second homes. Clearly the Board's partners have a role to play in dealing with these issues but for the time being, it was agreed that the Board's role would be to keep an overview of the issues and to receive updates from the partners in the future. This will

enable the Board to feel assured that these issues are being dealt with appropriately by the public bodies.

**How does the sub-group contribute to the Well-being of Future Generations (Wales) Act 2015?**

The sub-group operates a number of the ways of working that have been developed as part of the Sustainable Development principle of the Act, by:

- contributing to the delivery of **long-term** housing development plans within the organisations involved in the project
- encouraging **collaboration** between a large number of public organisations.

## Health and Social Care

To deliver against this priority area sub-groups have been established in the children, adults and mental health areas. Each of these sub-groups report to the health and social care sub-group. The purpose of the health and social care sub-group is to establish a joint working regime in the sector concerned and to maintain an overview of the development and transformation of services, and the way in which we support individuals in our communities.

The work in the health and social care field proved to be of key importance as we deal with the Covid-19 crisis and as we carry out the work of recovering our communities afterwards. New ways of working have been developed virtually which have been of great benefit to the multi-disciplinary teams. Weekly meetings were also arranged among the partners during the emergency period to discuss the most pressed services and to offer joint responses. A willingness to work together and adapt to very challenging working circumstances has been demonstrated.

As a result of the need for the relevant services to prioritise their response to the crisis, the work of the health and social care sub-group, namely the transformation of our services, has been delayed for a period of time. Work has now re-commenced and below is an update on their progress over the past year:

### Mental Health

This work stream focuses on developing a more integrated system with a focus on preventative work. The programme has four parts:

- Working together to promote emotional health and well-being and to prevent mental health crisis from developing
- Providing a holistic, timely response to individual needs with the aim of supporting people to stay safe in the community
- Workforce development - The integration of health care is introducing changes to the way we work. We will develop the skills and knowledge needed for joint action.
- Developing more accessible and appropriate housing (and support) for people at risk of a mental health crisis.

More recently Mental Health Practitioners with roles to support individuals work in four GP surgeries in Gwynedd and Anglesey. This means that individuals have timely access to mental health assessment and support. This is a positive step forward and responds to our objective of planning preventative services.

### Adults

A focus has been placed on laying strong foundations for the Community Resource Teams (CRT), which are teams that have been established within 5 areas and include members of local authority and Health Board staff. The purpose of the CRT is to bring services together to provide the appropriate support to our residents, to ensure a single point of contact for individuals' health and social care issues, and ultimately to support them to live independently.

A number of tasks have been completed in the last year on laying the foundations for the CRT, all of which contribute to the introduction and implementation of this new way of working. Information governance issues have been addressed to ensure that suitable data sharing agreements are in place; training in multi-disciplinary leadership has been provided; a Sharepoint system has been developed which allows all TAC members to share relevant information about

their work and the barriers they face and all developments are communicated to raise awareness of them.

In addition to the establishment of the CRT arrangements the health and social care sub-group has also been developing projects at Local Authority and sub-regional level such as:

- SPOA front door project – to consider models of establishing central places to access health and care services
- hospital discharge project – to ensure that people can be discharged from hospital as soon and as safely as possible, by working together as a team to support the individual to leave hospital.
- a new domiciliary care model for Gwynedd – looking at how we deliver health and care services, focusing on what matters to people receiving those services
- a bilingual working project – to support the use of Welsh in health and social care.

In addition, work is taking place on a regional basis to respond to the Population Needs Assessment. The sub-group will encourage joint working between Local Authorities and the Health Board and maintain an overview of the work for that Assessment.

### **Children**

Originally the intention was to develop a multi-disciplinary team covering a wide range of professionals who would provide a high quality transformational service for children and families on the periphery of care. Work was delayed due to the Covid-19 crisis. However, the children's sub-group has now consulted with the organisations' team managers and staff and has produced a training programme which includes a wide range of training for staff. This will enable them to work better with children and families on the periphery of care, to provide the appropriate care and support.

In terms of early support for children and families in local communities, the sub-group is working with the third sector with the aim of helping families to reintegrate into their communities after lockdown and to provide early help and support to those families.

Robust arrangements are now in place by the health and social care sub-group to drive the work forward as we resume following having to prioritise our response to the Covid-19 crisis. The sub-group has also had time to revisit their terms of reference, and the expected outputs are clear for the next 6-12 months:

- Making progress in the children, adults and mental health work streams as the role of the sub-group will be to work with the sub-group leaders on responding to the barriers to full implementation.
- Continue with the sharing of information and data amongst our partners in order to plan services effectively.
- Deliver the actions agreed for the sub-group by the Public Services Board.

**How does the sub-group contribute to the Well-being of Future Generations (Wales) Act 2015?**

The sub-group operates a number of the ways of working that have been developed as part of the Sustainable Development principle of the Act and is in line with many of the national design principles in 'A Healthier Wales', the Government's Health and Social Care Strategy, by:

- taking account of **future** trends and responding to changes in demographics
- putting the sustainability of our health system as an output for the sub-group in order to plan for the future
- developing a **preventative** model
- **integrating** our health and social care services to make a real difference to the lives of our residents
- recognising a wide range of factors that influence health and well-being (including education, housing, reduced homelessness, economic growth, regeneration, leisure and the environment)
- realising the benefits **of partnership working**

## **The Welsh Language**

### **Why is this important to the residents of Gwynedd and Anglesey?**

The Board understands how important the Welsh language is to our communities across Gwynedd and Anglesey, and that it is part of the social fabric and cultural identity of the area. Being able to live their lives through the medium of Welsh and access community services and activities in Welsh is important to our communities and we are committed to working together to increase the use of the Welsh language within public bodies in Gwynedd and Anglesey. We are also committed to promoting Welsh as the language of choice for communication among public organisations across both counties.

Of course, the Covid-19 crisis has presented some significant challenges for organisations in trying to ensure the continuity of their services. The conditions and restrictions of having to work virtually, as well as the lack of ability for community groups to come together have made it difficult to maintain some services and opportunities to use the Welsh language. We as public bodies have sought to ensure that the citizen continues to engage with the public bodies in the language of their choice, and we continue to be equally passionate about contributing to the Welsh Government's target of having a million Welsh speakers by 2050.

### **Update on work to date**

It is fair to acknowledge that the work of this sub-group has effectively been completely delayed during 2020/21 as a result of the Covid-19 crisis. Because relevant staff were diverted to be doing different work or had to change their priorities, the sub-group was unable to meet regularly to drive the work programme forward.

As a result, there is no progress to report for 2020/21. However, it was noted in the Board's Annual Report for 2019-20 that the sub-group is considering a project relating to linguistic behaviour in reception areas and this remains a priority. The original intention was to pilot different types of interventions in order to be able to provide guidance to reception staff from different organisations on how to encourage the use of Welsh with the aim of increasing public confidence to use Welsh when engaging with public bodies.

Although this project was approved by Board members in March 2020, it has not been possible to implement it as a number of reception areas across the public bodies had to close due to lockdown restrictions. However, since early 2021 we are currently reviewing the original project proposal to reflect the current situation. This includes consideration of the change in the way the public communicates with public organisations and any change in the role of reception areas.

We hope to be able to start this work following early approval by the Board. The objective is to normalise the Welsh language as people go about their public business and ultimately, that could lead to not only more people using services through the medium of Welsh but also an increase in the number of people seeking and expecting it from organisations of all kinds. From the resident's perspective, expression is often easier when using first language especially when discussing sensitive issues, such as issues relating to the well-being of individuals, so the aim is to simplify the process of getting appropriate support.

The sub-group is also currently considering other potential projects to address the commitment in the Gwynedd and Anglesey Well-being Plan so that a work programme for the coming year can be put in place.

### **How does the sub-group contribute to the Well-being of Future Generations (Wales) Act 2015?**



The sub-group operates a number of the ways of working that have been developed as part of the sustainable development principle of the Act, as well as the additional ways agreed by the PSB namely the Welsh Language and Equality by:

- ensuring that the **Welsh Language is** a natural part of the work of Gwynedd and Anglesey's Public Services
- **working together** to raise awareness, share good practice, develop the skills and confidence of public services to use Welsh with service users and to encourage them to make use of the language time and again
- **including** the views of relevant stakeholders as they introduce new projects.

## **Looking forward to the year ahead**

Every 5 years, and as one of the statutory requirements introduced by the Future Generations Wellbeing Act (2015), Public Services Boards must prepare and publish an assessment of the state of economic, social, environmental and cultural wellbeing in their areas. Gwynedd and Anglesey Public Services Board have started the process of revising the Wellbeing Assessment.

Once again the Assessment will pull together a range of information about Gwynedd and Anglesey's communities. This means that we will be looking at research, collecting data and engaging with our residents to find out what is good about their communities, and what isn't as good. It will be an opportunity for us to consider the challenges and opportunities in our communities, by considering the effects of the Covid-19 crisis and Brexit on them.

Working with our communities on the assessments is a key part to ensure that we understand their true needs. The information shared by our communities will contribute to our wellbeing assessments which are to be published by May 2022. The assessment will set the direction for the Board's priorities as part of the Wellbeing Plan.

<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership & Regeneration Scrutiny Committee
<b>Date:</b>	28 June, 2021
<b>Subject:</b>	North Wales Economic Ambition Board Annual Report and Quarter 4 Growth Deal Report
<b>Purpose of Report:</b>	Provide a progress report on the work of the North Wales Economic Ambition Board during 2020/21
<b>Scrutiny Chair:</b>	Cllr Gwilym Owen Jones
<b>Portfolio Holder(s):</b>	The Leader: Councillor Llinos Medi Huws  Cllr Carwyn Jones, Portfolio Holder for Major Projects and Economic Development
<b>Head of Service:</b>	Annwen Morgan, Chief Executive
<b>Report Author:</b> <b>Tel:</b> <b>Email:</b>	Alwen Williams, North Wales Economic Ambition Board Portfolio Director
<b>Local Members:</b>	Applicable to all Members

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<b>1 - Recommendation/s</b>
1. The Scrutiny Committee is requested to approve North Wales Economic Ambition Board Annual Report for 2020-21 ( <b>Attachment 1</b> ), and Quarter 4 Performance Report ( <b>Attachment 2</b> ), noting the progress made.

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
The North Wales Growth Deal is linked to Objective 1 in the 2017-2022 Council Plan: Ensure that the people of Anglesey can thrive and realise their long term potential - Jobs and work opportunities - Work with other North Wales Councils to attract investment to ensure that key projects that offer local employment opportunities go ahead.

<b>3 – Guiding Principles for Scrutiny Members</b>
<b>To assist Members when scrutinising the topic:-</b>
<b>3.1</b> Impact the matter has on individuals and communities [focus on customer/citizen]
<b>3.2</b> A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]
<b>3.3</b> A look at any risks [focus on risk]
<b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]
<b>3.5</b> Looking at plans and proposals from a perspective of: <ul style="list-style-type: none"> <li>• Long term</li> </ul>

- Prevention
- Integration
- Collaboration
- Involvement

[focus on wellbeing]

#### 4 - Key Scrutiny Questions

1. How are the economic and employment challenges faced following Covid-19 likely to impact the Growth Deal?
2. What challenges or additional opportunities are anticipated in trying to deliver the projects as a result of the pandemic, and how does the Board intend to address these?
3. How will you ensure full local and regional benefits of the individual projects from the planning/development phase onwards?
4. Is there effective collaboration, and clarity between the accountability and responsibilities of different organisations, in ensuring that the Growth Deal works for local areas and the North Wales region?

#### 5 – Background / Context

##### Purpose of the Report

5.1 The purpose of the report is to present the Quarter 4 (Jan-March) Growth Deal report (**Attachment 2**), updated Portfolio Risk Register and the Portfolio Management Office Annual Report for 2020-21 (**Attachment 1**).

5.2 Quarterly and annual reporting on progress against the North Wales Growth Deal is a requirement of the Final Deal Agreement. Following consideration by the North Wales Economic Ambition Board, the reports will be shared with Welsh Government, UK Government and the local authority scrutiny committees.

##### Portfolio Management Office Annual Report 2020-21.

5.3 The annual report looks back on the progress made over the last financial year. It includes both the Growth Deal and other activities supported by the Portfolio Management Office.

##### **Impact of the Covid-19 Pandemic**

5.4 2020-21 was a challenging year, with Covid-19 changing our lives and the way we work. Despite these challenges, the final deal agreement on the North Wales Growth Deal was signed during a virtual ceremony on the 17<sup>th</sup> December, 2021.

5.5 The Growth Deal is designed to address structural, long-term barriers to economic growth. However, the Economic Ambition Board is fully aware that, in the short-term, a range of actions will be required to facilitate economic recovery. It is noted that the Growth Deal on its own will not address all the challenges facing the North Wales economy, particularly in light of Covid-19. However, such a significant injection of capital investment into the local economy will be a significant boost to the construction and related sectors at a time when there is likely to be spare capacity in the economy.

5.6 The team focused upon supporting regional recovery work under the leadership of local authorities. The Board and Welsh Government jointly commissioned research on the impact of Covid-19 on the economy in North Wales. A proposed plan for recovery was developed as a result of the research conducted by Hatch Regeneris, outlining the urgent interventions, considerations for the Growth Deal and the long term considerations, all of which aim to create the conditions for resilience and growth post Covid-19.

### **Progress and highlights during 2020/21**

5.7 The Final Deal is the contract between the UK Government, Welsh Government and the North Wales Economic Ambition Board for the delivery of the Growth Deal. It was secured on the basis of a Portfolio Business Case and five Programme Business Cases outlining plans for the total investment of £240m (£120m by UK Government and £120m by Welsh Government).

5.8 In addition to achieving the Final Deal, a number of other significant milestones were achieved including:

- Securing £2.9million in ESF funding to expand the Portfolio Management Office;
- Recruitment to the new staffing structure with only 2 posts vacant as of April 2021 (there are now 18 staff members);
- Completion of Portfolio Assessment Review and first project Gateway Reviews;
- Completion of Better Business Case training for team members;
- Working closely with the six local authorities, UK and Welsh Governments and private sector representatives to co-ordinate the regional response to economic recovery.

5.9 The first three months of 2020 were spent focusing on delivery and working with our project sponsor to progress the project business cases. In February, the Morlais project, led by Menter Môn became the first Growth Deal project to undertake a gateway review ahead of the outline Business Case being considered by the Economic Ambition Board later in the year.

5.10 In March 2021, having signed the Grant Award Letter and submitted the required documentation we received the first instalment of £16million from Welsh and UK Governments. This funding will enable project delivery to commence during the next financial year, when we expect to consider and make a decision on our first tranche of project business cases.

### **North Wales Growth Deal Quarter 4 Performance Report**

5.11 The Quarter 4 performance report provides an overview of progress on the Growth Deal programmes and projects.

5.12 With the Deal signed, the focus this quarter has been on moving to the delivery phase. Work started in January 2021 with a baseline review of all projects to re-confirm timetables for business case development and delivery. Once this exercise was completed, the focus was on moving project business cases forward.

5.13 During Quarter 4, a significant number of workshops have taken place, in line with the Better Business Case guidance, to support the development of the project business cases. These workshops involved a number of stakeholders and allowed us and our project sponsors to test, challenge and re-confirm support for the projects.

5.14 Gateway Reviews are a key part of our assurance and approvals process, providing an independent checkpoint prior to key decision points. Quarter 4 saw our first two projects undertaking their Gateway Reviews. The Morlais project, led by Menter Môn and the Enterprise Engineering and Optics Centre project, led by Wrexham Glyndwr University completed their reviews and are now working to address the recommendations made before submitting revised business cases for consideration.

5.15 Having signed the Grant Award Letter and submitted the required documentation we have received the first instalment of £16million from Governments in March 2021. This funding will enable project delivery to commence during the next financial year, when we expect to consider and make a decision on our first tranche of project business cases.

5.16 The majority of programmes and projects are currently reporting as Amber as a result of revised business case development timetables resulting in delay in comparison with timetable outlined in the Portfolio Business Case. Two projects are currently reporting red due to risks that could impact on the scope of the projects.

#### **6 – Equality Impact Assessment [including impacts on the Welsh Language]**

The Program Boards and the Project Boards will prepare equality and language impact assessments for every individual project. The impact assessments will be live documents and will evolve alongside the delivery work.

#### **7 – Financial Implications**

There are no direct financial implications arising from the report.

The quarterly performance report provides an overview of the expected capital expenditure profile of Growth Deal funding. At this stage, no project business cases have been approved and therefore there is no expenditure to report on. Future iterations of the report will include reporting on financial expenditure following project business case approval.

#### **8 – Appendices:**

**Appendix 1-** Portfolio Management Office Annual Report (2020-21)

**Appendix 2-** North Wales Growth Deal – Quarter 4 Performance Report

#### **9 - Background papers (please contact the author of the Report for any further information):**

Not applicable



Bwrdd Uchelgais Economaidd Gogledd Cymru  
North Wales Economic Ambition Board

**North Wales Economic  
Ambition Board**  
Portfolio Management Office

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**2020–2021  
Annual Report**



Llywodraeth Cymru  
Welsh Government



UK Government Wales  
Llywodraeth y DU Cymru

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# Foreword

The current economic position is unprecedented with the UK's exit from the European Union and the Covid-19 pandemic continuing to disrupt and impact the wellbeing of our economy and importantly, our people.

However, delivery of the North Wales Growth Deal is on the horizon and this investment will inject much needed vitality into our economy to deliver sustainable and inclusive growth needed over the next 15 years.

The **Growth Deal** has been developed through close collaboration and commitment from partners across all sectors, including the UK and Welsh Governments, to deliver long-lasting positive investment and change that will enable economic and employment growth for the long-term.

The deal is a unique opportunity to invest in our future and is a key enabler to building a more vibrant, sustainable and inclusive economy for North Wales.

We will be **smart** with our investment - building on our strengths to boost productivity, foster innovation and be competitive in the markets we serve. We already have well-established research and innovation hubs, helping to push the boundaries in high value manufacturing. Further investment will enhance our reputation and enable growth in this important industry.

We aim to make North Wales more investable by tackling known areas where long-term market failure has been a barrier to attracting commercial investment. This unlocks the potential to create highly skilled job opportunities, ensuring that our young people and future generations can thrive and contribute to the local economy. We are also addressing the shortage of suitable land and property

to facilitate business growth, and investing in commercial employment and housing sites to meet the region's needs.

*Alwen Williams*



Being connected as a region is one of our strengths. Our partnership across the six local authorities, universities, colleges and the private sector is well-established and growing in strength. We are driving a step change in connectivity through addressing those areas most in need of faster and more reliable broadband connections, and exploiting the potential of 5G and new innovation.

We are developing relationships across our borders, because we know that by working together, we can be stronger.

It's important to us that we keep building on our reputation as a cohesive region; fostering and leveraging partnerships to promote scalable, sustainable and inclusive economic growth. Our investment in low-carbon energy enables us to contribute directly to the climate change emergency, not only helping to make North Wales a cleaner, greener environment, but also positioning ourselves as one of the leading UK locations within the low carbon energy sector. Not forgetting our valued economies in agriculture and tourism, where we will focus on enabling and encouraging diversification to improve the long-term future of these key industries, ensuring they have the opportunity to develop sustainably and flourish.

We will invest in a way that promotes social value and builds wealth in our communities. We recognise and value our obligation to deliver the Growth Deal in a way that improves and enhances our social, cultural, environmental and economic well-being.

By investing now, we build our **resilience** for the future.

We are privileged to lead this important investment in North Wales - our home and our region.



**Alwen Williams**  
Portfolio Director



**Councillor Dyfrig Siencyn**  
Chair of the North Wales Economic Ambition Board



**Councillor Mark Pritchard**  
Vice-Chair of the North Wales Economic Ambition Board



# The Last 12 Months

**Alwen Williams**  
**Portfolio Director**

The last 12 months have been unlike any other, with Covid-19 changing and challenging our lives and the way we work potentially forever.

The Portfolio Management Office was established in January 2020, with members including two Programme Managers, our Operations Manager and myself. We had a challenging remit to secure the Growth Deal funding for North Wales by December 2020. The pandemic meant we only had two and half months together in the office before everything changed.

In April, we were adjusting to the new normal of running a virtual office, engaging with our partners to map out the process to agreeing the final deal with the UK and Welsh Governments. We also focused on learning all about HM Treasury's Better Business Case methodology which provides the framework for construction of all our investment business cases.

In May, we secured £2.9 million in funding from the Welsh European Funding Office (WEFO) to expand the team to support the delivery of the Growth Deal. Growing and developing a new team virtually over the past 12 months has been both challenging and rewarding. We are a close knit, dynamic and collaborative team and I'm immensely proud of what we have achieved together, considering the majority of us have never met in person. Following our latest recruitment campaign in February 2021, at 18 members, we are close to completing the team, with only a couple of remaining vacancies to fill.

From June onwards our focus as a team was split between supporting the regional recovery work led by local authority partners and on preparing the business cases required to secure the Growth Deal. During June and July, we agreed our approach to programme and project management and began to put in place the structures we would need to deliver the deal. Our work to develop the portfolio and programme business cases continued through a series of workshops, with support provided from Joe Flanagan, co-author of the guidance document for HM Treasury's Better Business Case methodology. June also saw the first of many virtual meetings of the North Wales Economic Ambition Board.

In August, we commissioned a Gateway Review on the Growth Deal. This independent review, organised by Welsh Government's Assurance Hub, provided useful challenge and recommendations, in addition to endorsing the progress the team had made during the first half of the year.

By September, we had finalised our business cases and associated governance documents ready for the approval process - internally and with both Welsh and UK Governments. During November, our Economic Ambition Board partners approved the documents required for a final deal agreement and our governance arrangements to deliver the Growth Deal.

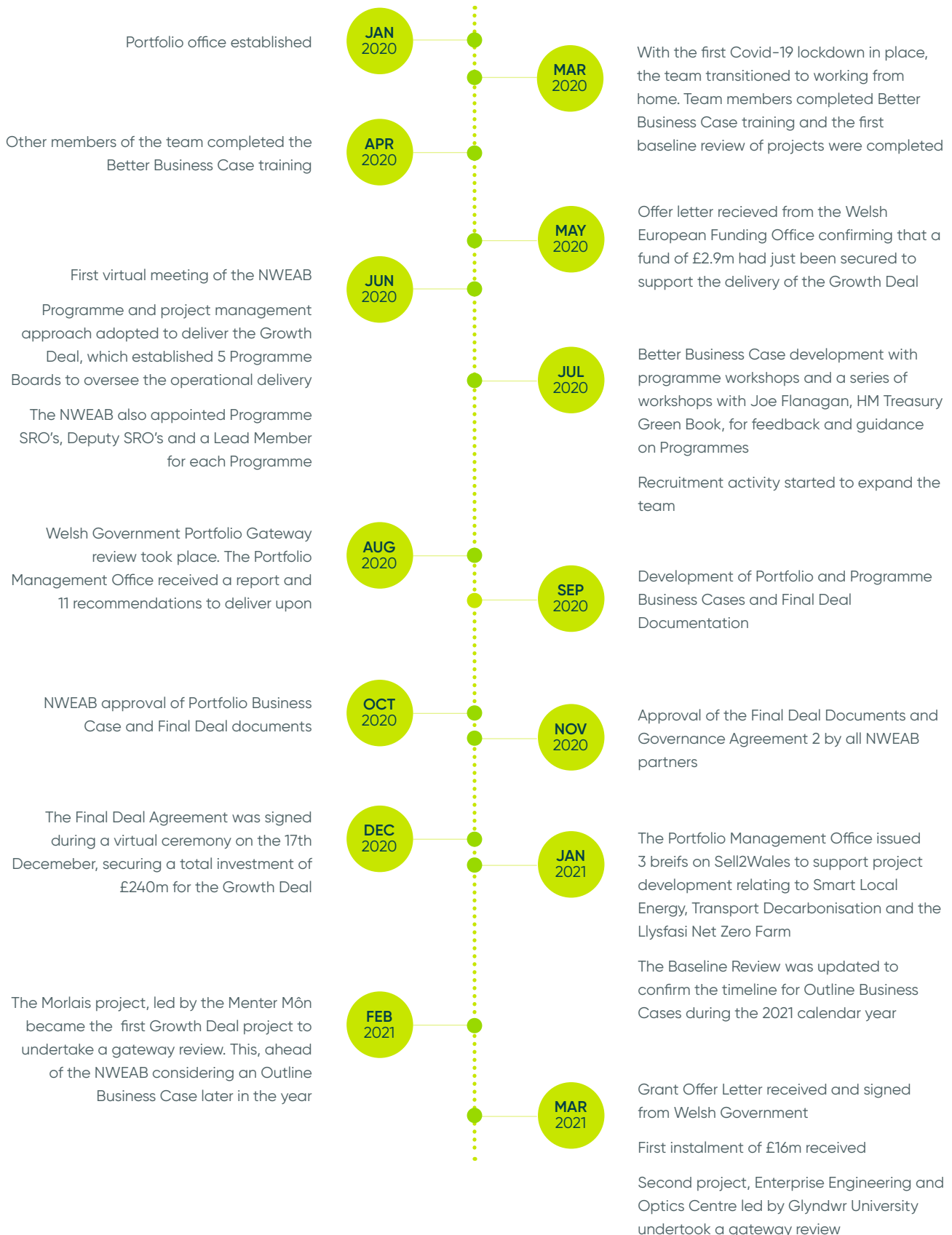
The final deal agreement was signed during a virtual ceremony on the 17th of December 2021. The Final Deal is the contract between the UK Government, Welsh Government and the North Wales Economic Ambition Board for the delivery of the Growth Deal and was secured on the basis of a Portfolio Business Case and five Programme Business Cases securing the total investment of £240m (£120m by UK Government and £120m by Welsh Government).

The first three months of 2020 have been focused on delivery and working with our project sponsors to progress the project business cases. In February, the Morlais project, led by Menter Môn became the first Growth Deal project to undertake a gateway review ahead of the Outline Business Case being considered by the Economic Ambition Board later in the year.

In March 2021, having signed the Grant Award Letter and submitted the required documentation we received the first instalment of £16million from Welsh and UK Governments. This funding will enable project delivery to commence during the next financial year, when we expect to consider and make a decision on our first tranche of project business cases.

Looking back at the last 12 months, I am proud of the team and the significant progress made. Securing the Final Deal within our original timetable despite the challenges posed by Covid-19 was unquestionably down to the grit and determination by everyone involved. I'm now looking forward to delivering the deal, with the team and our partners over the next 12 months.

# Snapshot Of The Last 12 Months





# The Growth Deal

## Aims

To build a more vibrant, sustainable and resilient economy in North Wales.

To build on our strengths, to boost productivity while tackling long-term challenges and economic barriers to deliver inclusive growth.

The approach is to promote growth in a scalable, inclusive and sustainable way, in line with the Wellbeing of Future Generations (Wales) Act 2015.

## Investment

Growth Deal investment:

**£240m**

Private sector investment:

**£722.1m**

Public sector investment:

**£184.3m**

Total investment:

**£1.1bn**

## Spending objectives

To create between 3,400 - 4,200 net additional jobs

Generate £2.0 - £2.5 billion net additional GVA

## Programmes



**Low Carbon Energy**



**Digital**



**Agrifood & Tourism**



**Innovation in High Value manufacturing**



**Land & Property**

# Working with the Private Sector

The North Wales Growth Deal is a partnership between the public and the private sectors and our progress over the past 12 months would not have been possible without the support of key stakeholders from the private sector.

## **Askar Sheibani, Comtek Network Systems and Chair of the Business Delivery Board, quotes**

*"North Wales has a unique and powerful coalition of private and public sector leaders who, through the North Wales Economic Ambition Board and the Business Delivery Board have been working as united partners to make sure that the Growth Deal leverages a substantial return on investment.*

*Board members are predominately entrepreneurs, have an independent voice with well-established track records within their sectors and industries which is recognised internationally. They have influential and extensive business networks in Wales, UK and beyond and, very importantly, they have a real passion for North Wales, which is where the majority call home.*

*To the East we're fortunate to be situated close to two major cities; Liverpool and Manchester, home to two international airports connecting us to the global market, whilst London is just a couple of hours away by train. To the West, the port of Holyhead facilitates our trade via sea-freight and opens up the path to international tourism and Ireland. Every inch of North Wales has a great history, rich culture, fantastic castles and beaches, unique tourist attractions, amazing wildlife and, irrefutably, the most breath-taking natural landscapes on planet Earth.*

*The Growth Deal programmes are concentrated on areas of the economy in which we have long-established experience and strong expertise; such as Advanced Manufacturing, Renewable Energy and Tourism. As an example, Morlais, the tidal power project on Anglesey has the potential to make North Wales one of the world leaders in tidal energy. There are very few places in the world that are suitable and the investment could put North Wales in the top three biggest tidal power generators in the world.*

*The Growth Deal also invests in the regions digital infrastructure. This is essential and underpins economic growth. Accessible and reliable high-speed fibre broadband and 5G capability across the whole of North Wales is essential.*

*Throughout history, North Wales has demonstrated its resilience to combat all past economic shocks and come out battle-hardened and stronger. This recent pandemic has created a devastating social and economic earthquake.*

*I firmly believe that, North Wales, with a credible economic plan, investment in skills and education, and with determined, well-resourced local leadership, has a great opportunity and the potential to re-establish itself as a powerful economy in Wales, which will be greatly supported by the Growth Deal investment over the next 15 years and beyond".*

## **Jim Jones, Managing Director of North Wales Tourism and Chair of the North Wales Mersey Dee Business Council and Ashley Rogers, Commercial Director, North Wales Mersey Dee Business Council quotes**

*"The North Wales Growth Deal is a crucial package of capital investments for our region and will bring a substantial boost to the North Wales economy at a time when major market changes such as Brexit and global events including the Covid-19 pandemic, continue to impact our Communities and Economy. The North Wales Mersey Dee Business Council as the regional umbrella body for the private sector in North Wales has from the inception of the developing Growth Deal in partnership with the Economic Ambition Board, worked exceptionally hard to ensure that the investments proposed in the Deal are distributed across the region and our sectors to provide the maximum benefit to our businesses.*

*A Growth Deal that delivers on supporting business and productivity growth for both our home grown SME's and the International businesses based in North Wales in our key sectors e.g. Manufacturing, Tourism & Hospitality, Agriculture and Energy, has the potential to make a once in a lifetime positive impact for us all. It is imperative though that the proposed projects and programmes not only provide the catalyst for growth but with the fundamental tenet that they do so whilst contributing to the region's journey towards a Net Zero Carbon and Circular economy. We look forward to continuing meaningful engagement with the Economic Ambition Board on this key investment package."*



**Askar Sheibani**  
Chair, Business Delivery Board



**Ashley Rogers**  
Commercial Director, North Wales Mersey Dee Business Council



**Jim Jones**  
Chair, North Wales Mersey Dee Business Council



# Responding to Covid-19



Covid-19 has had an immense economic impact on North Wales as in other parts of the UK and globally. The Economic Ambition Board is working closely with the six local authorities, UK and Welsh Governments and private sector representatives to co-ordinate the regional response to economic recovery. The long-term effects of Covid-19 on the region's economy is still emerging but it is clear that some of our most significant and established economies have already been severely impacted, for example businesses in tourism, hospitality and leisure and those who rely on the visitor economy for trade.

The Growth Deal is designed to address structural, long-term barriers to economic growth. However, the Economic Ambition Board is fully aware that, in the short-term, a range of actions will be required to facilitate economic recovery and an approach that aligns these short to medium term recovery interventions with the longer term aims and measures to be delivered by the Growth Deal.

The Growth Deal on its own will not address all the challenges facing the North Wales economy, particularly in light of Covid-19. However, such a significant injection of capital investment into the local economy will be a significant boost to the construction and related sectors at a time when there is likely to be spare capacity in the economy.

In March 2020 a regional tactical response group was established in response to Covid-19. Their remit was to assess the emerging impact of the pandemic on businesses and agree the key actions needed to address these. The group met weekly and included representatives from the Local Authorities, WLGA, Welsh Government, UK Government and the North Wales Mersey Dee Business Council. This enabled the coordination and compilation of regular insight briefings which were shared directly with Government Ministers to influence the decisions being made on fiscal recovery packages for the business community. Key themes started to emerge including, support for businesses, the visitor economy, town centres and regeneration, supply chains, people, skills and employment and public procurement.

During early May 2020 a joint press release was issued to highlight the collaboration across North Wales and between the Economic Ambition Board, the Regional Skills Partnership, Welsh Government, and the DWP to help broker the connection between job seekers and available vacancies in the region.

Also during May, in collaboration with UK and Welsh Government, the Economic Ambition Board hosted a webinar for businesses which attracted over a hundred and fifty participants and gave the opportunity for businesses impacted by the pandemic to ask their questions directly to Government Ministers.

Early in summer 2020 a Regional Economy Recovery Group was established to work collaboratively on economic recovery on behalf of the region. The group commissioned a business impact survey, conducted over the summer, to which over 1,800 businesses responded. The data delivered valuable insights about the direct impact of Covid in different industries and sectors and allowed for breakdown view by local authority.

The Economic Ambition Board and Welsh Government also jointly commissioned research on the impact of Covid-19 on the economy in North Wales. This research, conducted by Hatch Regeneris, includes a proposed plan for recovery looking at immediate interventions, considerations for the Growth Deal and long term considerations, all of which are designed to foster the environment for resilience and Growth post Covid-19.

In addition, and cognisant of the impact to the tourism, hospitality and leisure industry, the Economic Ambition Board commissioned an independent piece of work led by Professors Nigel Morgan and Annette Pritchard, looking at the impact of Covid was having on the industry. The paper, presented to the board, sets out the situation and sets out considerations needed to reset, reignite and reimagine a sustainable and resilient visitor economy for North Wales.

The insights collated throughout the year validated the key priority themes emerging. The later part of the year has been focused on using existing regional structures and fora to develop recovery plans in response to each of the key themes emerging. For example, the Regional Skills Partnership has developed a proposed recovery plan focusing on people, skills and employment and the Regional Tourism Forum has aligned with the visitor economy theme. Work is underway to agree a comprehensive regional recovery plan to address each of these themes and with the aim of rebuilding a resilient and sustainable economy for North Wales.

# The Portfolio Office Team

The portfolio management office, led by Alwen Williams, Portfolio Director was established in January 2020 and consisted of Hedd Vaughn-Evans, Operations Manager; Henry Aron, Low Carbon Energy Programme Manager and Stuart Whitfield, Digital Programme Manager. During the team's first few months in post, the team set up the Portfolio Office and associated working processes at the Conwy Business Centre, Llandudno Junction. From March 2020 onwards the team have been working virtually from home. In April, David Mathews joined the team, as Land and Property Programme Manager, followed by Nia Medi Williams as Senior Operations Officer in August, having previously supported the team from Gwynedd Council.

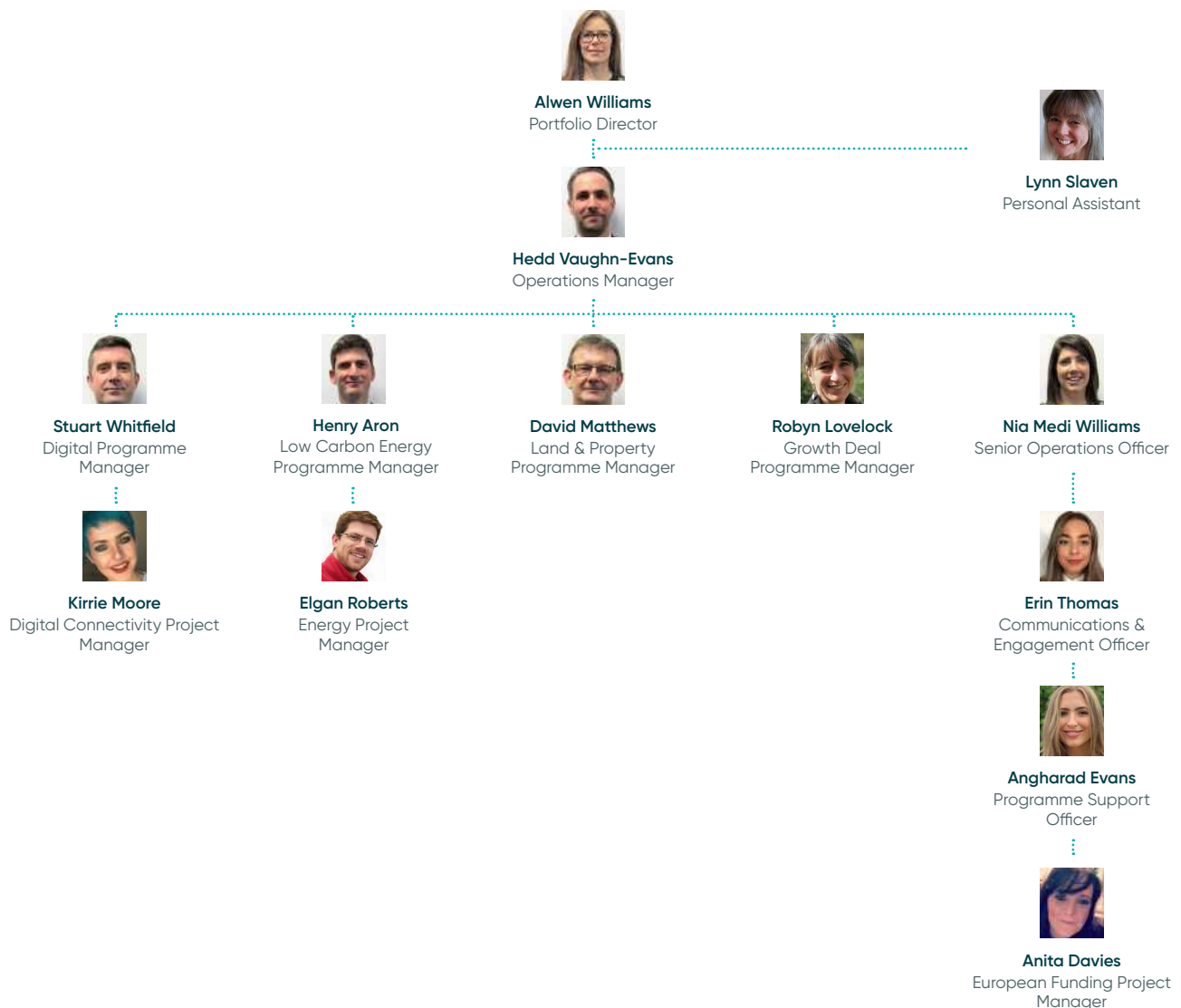
Growth Deal Programme Manager, responsible for leading on the Agri-food and Tourism Programme and the Innovation in High Value Manufacturing Programme. Erin Thomas joined as the Communications and Engagement Officer and Angharad Evans as Programme Support Officer. Shortly after Elgan Roberts, joined as Energy Project Manager.

In January 2021, Kirrie Moore joined the team as our Digital Project Manager, followed in March 2021 by Anita Davies as European Funding Project Manager. During March, Lynn Slaven formally joined the team as Alwen's PA having previously provided this support from Gwynedd Council.

Following a successful recruitment campaign in October, three new members joined the team including Robyn Lovelock as

Six new members are joining the team during April and May 2021, with two further vacancies left to fill.

## Portfolio Management Office



# Digital

## Strategic Aim

To deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the growth potential of priority sectors and sites and underpin a flourishing innovation ecosystem. Plays an enabling role for other programmes to deliver maximum benefit.

## Investment

Growth Deal investment:

£37m

Private sector investment:

£1.6m

Public sector investment:

£3.1m

Total investment:

£41.7m

## Spending objectives

### Job creation

To create between 315 and 380 jobs.

### Robust & competitive connectivity market at key sites

Robust and competitive connectivity market at 28 strategic key sites in step with or in advance of UK Government 2025 target for gigabit capability coverage.

### High bandwidth mobile coverage transport networks

High bandwidth mobile coverage on transport networks (A55, A483, A5) with deployment in step with or in advance of UK Government 2027 target for 5G coverage.

### Digital infrastructure innovation

Innovate and commercialise new digital infrastructure technology and embed the region in this strategically important industry for the long term.

### Investment

Investment of between £37 - £46m.

### GVA

Create net additional GVA of £130 - £158m.

### Superfast digital connectivity everywhere

Ensure all premises have Superfast broadband connectivity by 2023 with Gigabit upgrade capability where possible.



# The projects

## Digital Signal Processing Centre (DSP)

The project brings together Bangor University researchers to work alongside high-profile international companies and Welsh SMEs enabling them to work together to explore disruptive solutions for 5G. The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment. The project is expected to create 160 jobs in total.

*Total investment of £7.3m | Growth Deal £3m*

## Connected Campuses

By campuses we mean key sites of economic activity. The project will accelerate the development of infrastructure for 19 key regional economic sites. It is estimated some 2,600 business premises will have access to high bandwidth 5G and low power Wi-Fi services and therefore better connectivity once complete.

*Total investment of £21m | Growth Deal £21m*

## Connecting the last few %

This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download). A lack of reliable and in some cases basic broadband (Ofcom defines as 10Mbps download) is an established and growing challenge facing rural businesses and communities. A widely acknowledged 'digital divide' is affecting residents' access to online services and preventing SMEs from developing and sustaining trade. The growing trend of working from home is also restricted by poor connectivity. Up to 10,100 residential and 4,300 business premises will have access to superfast broadband once complete.

*Total investment of £4m | Growth Deal £4m*

## Connected Corridor

This responds to industry demand and technology drivers by supporting the more efficient operation of supply chains, and major transport operations (such as ports). In total, 156km of road and rail corridor will be connected to 5G/Low Power Wireless Access Networks, along the A55 corridor and adjacent mainline rail route. It is estimated that up to 1.57 million rail journeys and 1.3 million road journeys will benefit from enhanced 5G connectivity once complete.

*Total investment of £2.2m | Growth Deal £2.2m*

## Full Fibre at key sites

This project will deliver full fibre connectivity (gigabit capable). That's fibre all the way from the exchange to the premises to 28 key business sites across North Wales.

*Total investment of £7.2m | Growth Deal £6.8m*



# Last 12 Months

**Stuart Whitfield**  
**Digital Programme Manager**

Significant progress has been made on the Digital Programme over the past 12 months, with the development of the programme business case and the establishment of programme governance structures to support delivery.

The Digital Programme is unique within the Portfolio Management Office as the programme oversees the delivery of a non-Growth Deal project. The programme is currently delivering the UK DCMS funded North Wales Local Full Fibre Network Project and by the end of March 2021 this is expected to have delivered around 100 new full fibre broadband upgrades to a range of public sector sites around the region, bringing gigabit capable connectivity to support service delivery for the first time. A further 250 connections are due to be made before the end of 2021.

Benefits are already starting to be realised, associated with improved productivity and efficiency of service delivery and supporting new ways of working, particularly with GP surgeries affected by Covid-19 restrictions.

In November, the programme board selected the Digital Signal Processing Centre, the Last Few % and the Connected Corridors projects as priorities for business case development during 2021. All three projects now have established project boards and senior responsible owners in place to support delivery.

Much of the past 12 months have focused on developing the necessary partnerships to support the delivery of the programme, with a total of thirteen organisations now involved at either programme or project board level; Wrexham County Borough Council, Isle of Anglesey County Council, Gwynedd Council, Flintshire County Council, Denbighshire County Council, Conwy County Borough Council, Welsh Government, Transport

for Wales, Network Rail, Betsi Cadwaladr University Health Board, NHS Wales Informatics Service, Bangor University and Menter Môn. Market engagement has also taken place with the private sector during 2020-21 with interest from potential delivery partners building as the project business cases take shape.

The programme is pursuing further activities to enhance digital connectivity in the region through improving the conditions for network operators to invest. Areas being investigated include development of common 'access agreements' for adoption by the wider public sector to facilitate the hosting of digital infrastructure at public sector premises. A common register of these assets is also being considered to streamline the process of site identification by network operators, rather than having to consult multiple sources. Both approaches will be informed by examples from across the UK and the UK Government's approach to so called 'barrier busting'.

With a Digital Connectivity Project Manager in post from January 2021 and a new Digital Project Officer starting in post in May 2021, the programme is well positioned to deliver.



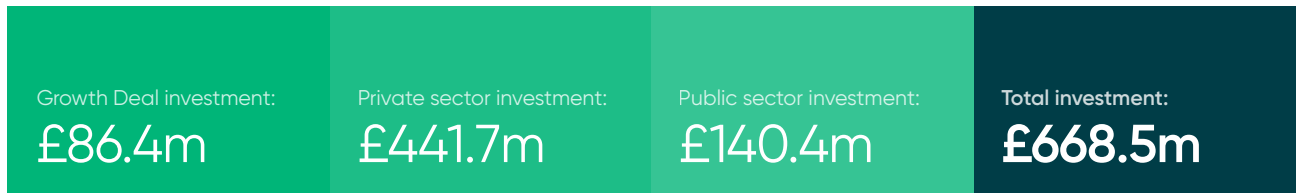


# Low Carbon Energy

## Strategic Aim

To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.

## Investment



## Spending objectives

### Job Creation

To create between 800 and 980 new jobs.

### Low carbon energy generation

Enable the deployment of at least 314MW of new installed low carbon energy generation capacity.

### Carbon savings

To enable carbon savings of at least 2723 tonnes of CO<sub>2</sub>e.

### Investment

Total investment of between £602m - £735m.

### GVA

Create net additional GVA of £433m - £530m.

# The projects

## Morlais

Investing in the infrastructure that connects the Morlais Zone with the electricity grid system, and preparing the site for private sector developers who will lease parts of the zone for deploying their tidal energy technologies. This would position the zone as the first consented, expandable and technology-agnostic site in the world with up to 240 MW of power generating potential.

*Total Investment £36m | Growth Deal £9m*

## Low Carbon Centre of Excellence

Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.

*Total Investment £97.7m | Growth Deal £21m*

## Transport Decarbonisation

Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.

*Total Investment £28.6m | Growth Deal £11.4m*

## Smart Local Energy

To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.

*Total Investment £106.2m | Growth Deal £25m*

## Trawsfynydd Power Station

The Trawsfynydd site is uniquely placed for a 'First of a kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR) due to its status as a publicly owned asset, its highly skilled workforce and the supportive community. In combination with public and private sector investment, the Growth Deal will contribute funding towards enabling infrastructure, helping to secure jobs as well as position North Wales at the cutting edge of innovation and R&D in a technology that has significant potential for deployment across the UK.

*Total Investment £400m | Growth Deal £20m*



# Last 12 Months

**Henry Aron**  
**Low Carbon Energy Programme Manager**

Over the past 12 months, the Low Carbon Energy Programme has matured into a cohesive programme aimed at unlocking the economic benefits of transformational low carbon energy projects in North Wales.

The first half of the year was focused on the development of the programme business case, establishing programme delivery structures, training and recruitment. With these structures in place, the focus over the last six months has been to progress the project business cases. This included supporting Menter Môn to develop the Outline Business Case for Morlais, a transformational marine energy project in Anglesey. The Morlais project is scheduled to be the first project business case considered by the Economic Ambition Board in 2021.

The Low Carbon Energy Programme represents an opportunity for North Wales to establish itself as a leading UK location for low carbon energy generation, innovation and supply chain investment. Over the last year, we have taken part in a number of engagement events to promote the Growth Deal and the opportunities around the low carbon energy sector in North Wales. This has included presenting at the EGNI 2021 North Wales Energy Event (January 2021) and taking part in the Wales Week in London event in March 2021.

The programme has been successful in attracting additional funding from Welsh Government to support the development of projects business cases. £25k was secured from the Welsh Government Smart Living Programme to deliver a feasibility study into multi-vector energy systems on the Llyn Peninsula and £140k of grant funding secured to progress the business case for the Transport Decarbonisation Project.

Another significant milestone over the past 12 months has been working with Welsh Government and regional partners to develop the Regional Energy Strategy for North Wales, which received endorsement from the Economic Ambition Board in March 2021. The overall aim of the strategy is to illustrate a potential pathway for decarbonising the energy system whilst ensuring that the region maximises the economic benefits from the transition to a low carbon economy.

Two new project managers have been appointed with Elgan Roberts joining the team in November 2020 to lead on the Smart Local Energy project and Graham Williams will be joining the team in April to lead on the Transport Decarbonisation project. Over the next 12 months, we expect to see considerable progress as the programme moves into the delivery phase.





# Agrifood & Tourism

## Strategic Aim

To build a more sustainable, vibrant and resilient foundation economy within the region, optimising opportunities for employment and prosperity through our environment and landscape.

## Investment



## Spending objectives

### Job creation

To create between 310 and 380 new jobs.

### Innovation & productivity

Provide 4,000 – 6,000m2 of incubator, R&D and training floor space to encourage innovation, promote upskilling and support business growth in the sector.

### Decarbonisation and sustainable business models

Educating businesses on the benefits of decarbonisation, diversification and sustainable business models. 300-400 businesses diversifying from traditional core operation to adapting new practices in the first 5 years of programme.

### Investment

Total investment of between £37m – £45m.

### GVA

Create net additional GVA of £230m – £281m.

# The projects

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## Llysfasi Net Zero Farm

Llysfasi Net Zero Farm aims to lead North Wales to a resilient future where carbon neutral land management is at the centre of a developing renewable energy sector supporting a sustainable, thriving and healthy community covering the rural/urban mix of the region.

*Total Investment £15.4m | Growth Deal £10m*

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## Glynllifon Rural Economy Hub

The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.

*Total Investment £13m | Growth Deal £10m*

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## Tourism TALENT Network

This is all about future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The sector is of course under huge pressure currently by Covid-19 so this must be monitored and evaluated

as we move forward. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.

*Total Investment £12.9m | Growth Deal £4.5m*



# Last 12 Months

**Robyn Lovelock**  
**Growth Deal Programme Manager**

With no Programme Manager in place at the start of the year, there was a significant collaborative effort across the partnership to develop the Agrifood and Tourism Programme and to build a clear, cohesive narrative for the programme. This collaborative approach enabled the programme business case to be developed with a clear aim to build a more sustainable, vibrant and resilient foundation economy in the region by focusing on agriculture, food and drink and tourism.

In October, Robyn Lovelock joined the team as the Growth Deal Programme Manager with responsibility for this programme, providing much needed capacity to drive the programme forward.

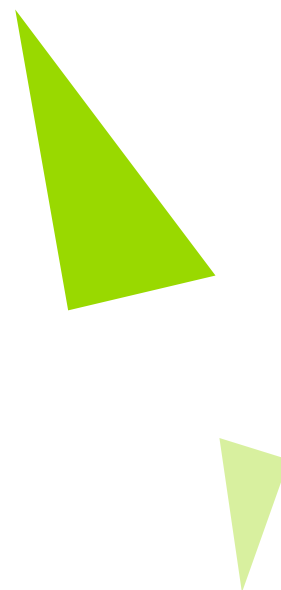
The informal steering group supporting the programme transitioned into a programme board with focus on the development of projects in line with the Better Business Case guidance, benefits realisation and discussions about how the Growth Deal can best support knowledge transfer, innovation and business support to realise the planned benefits.

In December, the programme secured £100k from Welsh Government through the Whole System Business Research Innovation for Decarbonisation Scheme (WBRID). Four businesses have been working with Coleg Cambria as the project sponsors for the Llysfasi Net Zero farm project and the Economic Ambition Board to explore the feasibility of pioneering innovations that could help North Wales farms reduce its greenhouse gas emissions. This work will help shape the development of the business case for the Net Zero farm during 2021.

The Glynllifon Rural Economy Hub project is on track to be the first business case from the programme considered by the Economic Ambition Board. All business case development workshops have now been completed and the project will be undertaking an external assurance review (Gateway Review) in April 2021.

The Tourism Talent Network project was paused in early 2020 as a result of Covid-19 and the specific impact on the tourism sector in North Wales to allow the impacts on the project to be considered. The project was reviewed in early 2021 and now continues with an immediate focus on the initial Hub element to be delivered by Grŵp Llandrillo Menai through other funding sources, with further exploration of the Spoke elements to be picked up again in late 2021, subject to continued progress managing Covid-19.

The programme and its three projects are well placed to deliver and make a significant contribution to the agrifood and tourism sectors in North Wales over the coming years.







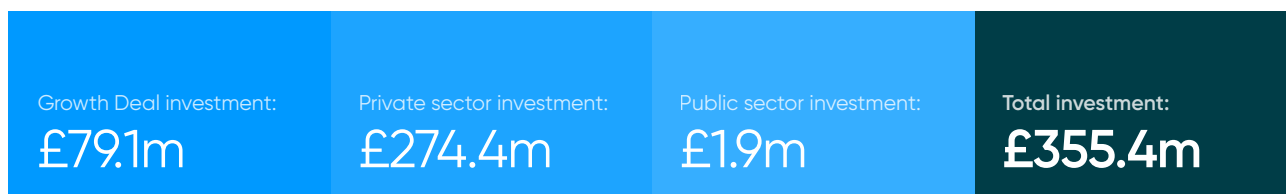
# Land & Property

## Strategic Aim

To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development.

To deliver improvements that stimulate investment in sites and premises in the port of Holyhead and the wider region. To enable other programmes by ensuring the right land and property infrastructure is available.

## Investment



## Spending objectives

### Job creation

To create between 1,870 and 2,280 jobs.

### Employment sites and premises

Deliver 30ha land and 20,000 square metres of employment premises between 2021 and 2026.

### Residential sites

Deliver 1,000 plus residential development plots between 2021 and 2026.

### Investment

Investment of between £320m - £390m.

### GVA

Create net additional GVA of £1.06bn - £1.29bn.

### Holyhead Gateway

Land reclamation, safeguarding and life extension works to the breakwater, access improvements and port capacity enhancements.

# The projects

## Warren Hall Strategic Site

Growth Deal funding will provide the necessary statutory consents and deliver primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.

*Total Investment £70m | Growth Deal £15m*

## Key Strategic Site, Bodelwyddan

A mixed use commercial and residential development site of 137 hectares. The Growth Deal funding will provide the primary services to enable the site to be bought to the market for development

*Total Investment £82m | Growth Deal £10m*

## Holyhead Gateway

Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.

*Total Investment £80m | Growth Deal £35m*

## Wrexham Gateway

Growth Deal funding will provide the necessary statutory consents and deliver primary services to enable the site to be bought to the market for sale and development.

*Total Investment £43.4m | Growth Deal £9.1m*

## Former North Wales Hospital, Denbigh

A planning application has been submitted to bring forward a mixed use commercial and residential development. The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services.

*Total Investment £74m | Growth Deal £4m*

## Parc Bryn Cegin Strategic Site, Bangor

Provide industrial floor space to meet known demand for units.

*Total Investment £6m | Growth Deal £6m*



# Last 12 Months

**David Matthews**  
**Land & Property Programme Manager**

David Matthews joined as the Land and Property Programme Manager in April 2020 and led the development of the programme business case that was approved by the Economic Ambition Board in October 2020. The programme is a package of strategic investments in key sites across the region to address the shortage of land and properties for business growth in the region and to bring forward sites for housing development.

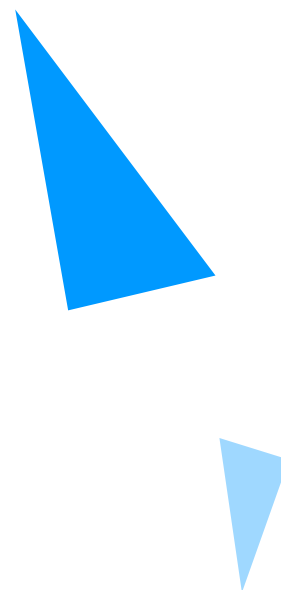
Over the past 12 month, we have developed a robust governance model including the establishment of a programme board and developed key relationships to support the programme and its ambitions. This includes regular bi-monthly meetings with the Housing Accelerator Group of North Wales Registered Social Landlords.

The five strategic development sites within the programme have been focused primarily on progressing planning matters over the past 12 months, with key achievements including the submission of a statement of common ground with Flintshire County Council and Welsh Government in support of the Warren Hall, Broughton development in the Flintshire Local Development Plan. A planning application has been submitted by Jones Bros to develop the Former North Wales Hospital site in Denbigh, with a decision expected during 2021 to inform the business case development. Progress continues to be made on the Western Gateway, Wrexham and the Parc Bryn Cegin, Bangor projects. Outline planning permission on the Key Strategic Site in Bodelwyddan has lapsed and Denbighshire County Council are currently reviewing the planning policy for the site as part of the new Local Development Plan to be adopted in 2023.

The Holyhead Gateway project remains a key strategic project for the region, however the scope of the project is currently being reviewed in light of escalating costs. Notwithstanding this, good progress continues to be made on obtaining statutory

consents for both the land reclamation and breakwater refurbishment with a good working relationship with Stena Line, their consultants and officers from Welsh Government and Anglesey County Council. Alternative drivers for additional port investment including offshore wind, cruise ships and a freeport continue to be explored.

Following a challenging 2020, the programme continues to review the demand for sites and premises and while it remains to be seen what the long-term implications and changing working patterns may have on the nature of development sites required, the programme is well placed to adapt to these changes and deliver for North Wales. With a new project manager starting in May 2021 and one further vacancy to fill, the programme will have the resources required to deliver.



# Innovation in High Value Manufacturing

## Strategic Aim

To consolidate North Wales' position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a lower carbon economy.

## Investment

Growth Deal investment:

**£13m**

Public sector investment:

**£26.5m**

Total investment:

**£39.5m**

## Spending objectives

### Job Creation

To create between 145 and 180 new jobs.

### Research & innovation

Work with 55 UK and International industry partners or SME's to develop new low carbon technologies and waste reduction.

### Expand economic integration to facilitate technology adaption

Reinforce collaboration between regional Universities and businesses to facilitate technology adaption. Support three collaborative R&D projects per annum to develop new technologies.

### Investment

Total investment of between £36m - £43m.

### GVA

Create net additional GVA of £94m - £114m.

### Skills development

Provide training and upskilling to 100 people / businesses in the targeted technologies over first 5 years.

# The projects

## Centre for Environmental Biotechnology (CEB)

The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales, building on an initial £5m ERDF investment into research capacity. The project also aims to draw companies in the biocatalysis sector to North Wales to take advantage of clustering and agglomeration benefits the regions offers due to its well-established specialism in bioengineering.

*Total Investment £9.6m | Growth Deal £3m*

## Enterprise Engineering & Optics Centre

The Enterprise Engineering & Optics Centre will provide facilities (in Wrexham and St. Asaph) targeted to boost high level skills development for the region and enable SME's and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development.

*Total Investment £299m | Growth Deal £10m*



## Last 12 Months

**Robyn Lovelock**  
Growth Deal Programme Manager

The Innovation in High Value Manufacturing programme was initially developed by the founding Portfolio Management Office team with support from project sponsors Wrexham Glyndwr and Bangor Universities. The programme aims to consolidate North Wales position as a powerful and innovative high value manufacturing sector.

To do this we will build on existing specialisms and expertise in the region through targeted investment in research and development supporting long-standing and emerging business needs.

In October, Robyn Lovelock joined the team as the Growth Deal Programme Manager providing much needed capacity to drive the programme forward.

Programme progress and project development in line with the Better Business Case guidance has been overseen by the programme board, which evolved from an initial programme steering group. The board has been proactively exploring how the Growth Deal can best support knowledge transfer, innovation and business support to realise the overall programme aim, spending objectives and planned benefits.

The last quarter of the year has been focused on supporting project development, primarily the Enterprise Engineering and Optics Centre project with Wrexham Glyndwr University. This project is currently developing the Outline Business Case for consideration by the Economic Ambition Board and has recently completed an external assurance (Gateway) review. The Bangor University led Centre for Environmental Biotechnology project is at an earlier stage of development, with resources focused on refining the scope of the project at present, with further engagement of stakeholders planned later in 2021.

The programme and the two research and development projects are well placed to make a significant contribution to the North Wales economy through research, development and commercialisation in the fields of biotechnology, hydrogen fuel cells, composites and optics.

**The Skills and Employment programme and Strategic Transport programmes sit outside the Growth Deal. The programmes are key to delivering the wider vision for North Wales, and the Economic Ambition Board are working with the Regional Skills Partnership and through its Transport Sub-Board to deliver these programmes**

## **Skills & Employment Programme**

Over the last 12 months, the North Wales Regional Skills Partnership have made progress in laying the foundations of the skills and employment programme. As we recover from the immediate economic challenges of Covid-19 and look ahead to develop a world-class talent base, we need to develop a more dynamic and agile skills ecosystem in the region, that closes the skills gaps and better matches skills demand with supply through closer collaboration with employers and industry.

We have worked closely with the Department for Work and Pensions, Job Centre Plus and Working Wales to provide a brokerage and rapid response to help employers during this challenging year. Employers have received support with matching individuals to jobs, we have trialled this approach with the Betsi Cadwaladr Heath Board with their recruitment needs around Track and Trace posts and with Ysbytu Enfys. During this next year, our intention is to build on the brokerage project by focusing on 'hard to reach' SMEs that often lack the time, capacity and awareness to engage with skills providers but invariably share common concerns and workforce requirements.

Work has also been ongoing to develop our skills pipeline for our capital investments in the region, including the North Wales Growth Deal. The need for science, technology, engineering and mathematics (STEM) and digital skills has been highlighted as key challenge for employers, especially as jobs and sectors evolve in our economy. We need to develop a STEM workforce, and to do that we need a sufficient flow of secondary school students who are interested in STEM and digital skills. If we are to respond regionally with a future workforce that is qualified and skills to meet the future STEM based opportunities across the region, we need a great co-ordinated approach and careers advice and guidance to help steer individuals towards these opportunities. Work has been ongoing in the region to develop a STEM statement and explore the series of STEM hubs which would inspire and enthuse individuals about future careers in STEM industries. We have set up a digital skills industry cluster group to help inform our understanding on the challenges that face employers.

## **Transport Programme**

Having effective and reliable transport networks that link North Wales with key markets and destinations, is essential to support a thriving economy. The NWEAB established a Transport Sub-Board to support and prioritise investment in our transport networks and to work across the region to deliver improvements. The growing focus on safeguarding our environment has increased the need to provide genuine alternatives to road-based transport, including better passenger transport networks that properly integrate.

The NWEAB has supported Welsh Government and Transport for Wales with developing an integrated transport package branded as the North Wales Metro. There are some exciting projects currently under development that will see transformational improvement to the regions rail and bus networks over the years ahead. These include new rail stations and more capacity on our rail network, proposals to integrate bus and rail along with active travel are under development, along with quality programmes to achieve better branding, information, and ticketing arrangements. The aim is to ensure that viable alternatives to car-based travel are available for all residents and visitors.

Alongside improvements to transport networks, the decarbonisation of transport networks is an increasing priority. Preparing the region for accelerated roll-out of zero emission electric vehicles, with adequate charging infrastructure is a priority. The NWEAB has also led on the development of a hydrogen hub at Deeside, to complement another being developed at Holyhead, that aims to put the region at the forefront of the roll out of hydrogen fuelling and fuel cell vehicle technologies. Business cases for implementation will be completed over the next year.

The publication of Llwybr Newydd – the updated Wales Transport Strategy, sets an ambitious programme of improvements to transport networks, decarbonisation proposals and a challenging agenda for change. Over the next year, work will commence on updating the North Wales Regional Transport Plan, in response to the agenda set by Llwybr Newydd.

# Added value

## Regional Response to Covid-19

The Portfolio Management Office played a key role in co-ordinating and supporting the region during the Covid-19 pandemic leading the development of regional structures to share information and learning.

## Supporting transition to a low carbon, ecologically resilient economy

The Economic Ambition Board declared its commitment to sustainable development, net zero emissions and biodiversity in March 2021.

## Jobs

During 2020-21, the Economic Ambition Board have made 15 appointments while growing the portfolio management office, providing new employment and career development opportunities in the region.

## Funding

The team have secured an additional £265k from Welsh Government to support the development of projects within the region.

## Collaboration

The team have developed formal and informal collaboration structures across the partnership including regular participation in governance boards, project development workshops and regular engagement events with business, strengthening networks and collaboration opportunities across the region.

## Promotion

The team have promoted North Wales and the North Wales Growth Deal at a number of events during the year, including at Wales Week in London.

## Expertise

We are developing a regional centre of excellence for project delivery. Having developed expertise in Better Business Case development, the team have recently been acting as a critical friend to the Theatre Clwyd re-development project.

# Governance

## Governance Agreement 2

The Economic Ambition Board was established by local authority partners as a joint committee in 2019 and is the decision making body for the North Wales Growth Deal, as well as leading on regional economic collaboration. Having secured the Final Deal, the partners agreed to enter into a second Governance Agreement ("GA2") which will support the partnership into the next phase of implementation of the Growth Deal and further develop of the Growth Vision.

The agreement, which is a legally binding document, defines the role and function of the Economic Ambition Board and its use of delegated powers. It also outlines the decision-making structures and democratic accountability. Provision is also made for the commitments of partners to the projects and how these are managed and apportioned.

## Growth Deal Governance

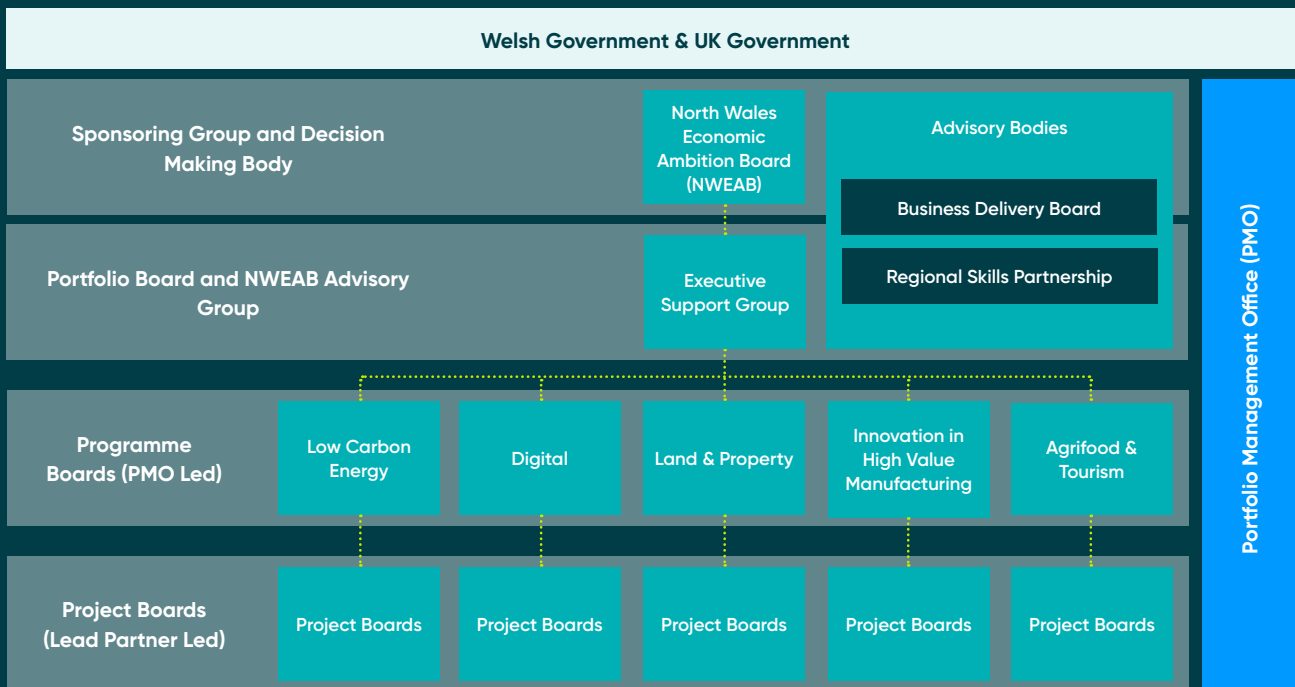
The Growth Deal's governance arrangements enable decisions to be made in an open and transparent way for the benefit of the whole of the region. While the Economic Ambition Board acts as the decision making body for the Growth Deal, there are strong links both formal and informal to the Welsh and UK Governments as funders of the Deal. The Welsh Government, UK Government and the Economic Ambition Board have agreed to adopt the City & Growth Deal Governance & Assurance Framework. The approach is based on the appropriate and proportionate application of best practice Governance, Assurance and Programme & Project Management, underpinned by an Integrated Assurance and Approval Plan in order to balance both Government oversight and regional delivery partner requirements.

# Portfolio, Programme and Project Management Arrangements

The Economic Ambition Board has adopted a delivery model based on a best practice approach to portfolio, programme and project management as set out in 'Government Functional Standard GovS 002: Project Delivery'. Portfolio, programme and project management is an integrated way of meeting an organisation's ambition, driving better decisions and increasing the likelihood of successful outcomes.

The diagram below sets the Economic Ambition Board's project delivery structure for the Growth Deal:

## Growth Deal Project Delivery Structure



## Reporting

The Portfolio Management Office will produce quarterly progress reports and an annual report on the Growth Deal which will be shared with Welsh Government, UK Government, the Economic Ambition Board and its partners. These reports will be publicly available on our website.

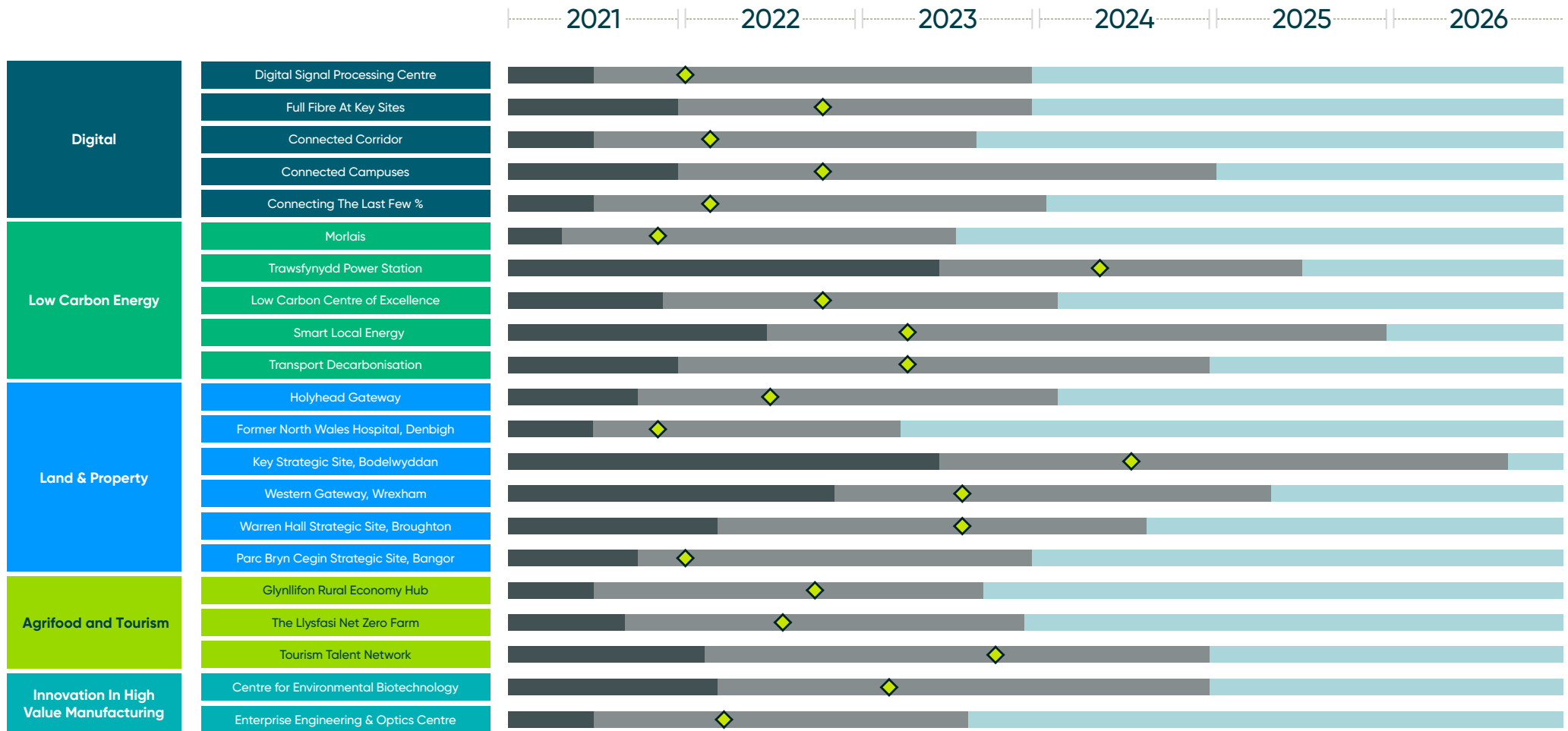
## Scrutiny Arrangements

Scrutiny of the North Wales Growth Deal is provided by the six local authorities through their existing Scrutiny Committee arrangements. The Scrutiny Committees will consider the quarterly and annual reports produced by the Portfolio Management Office.



# Growth Deal Project Delivery Pipeline – March 2021

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**Business Case Development & Approval Phase \***

\* Approval of OBC pre procurement

**Procurement and Project Delivery Phase \*\***

\*\* Includes approval of FBC post procurement

**Operational & Benefits Realisation Phase**

**Anticipated start on site date**



# The Next 12 Months

**Alwen Williams**  
**Portfolio Director**

While the last 12 months has seen significant progress made and a historic milestone achieved with the signing of the North Wales Growth Deal, the next year ahead promises to be even more exciting.

All of the careful planning and preparation with partners will lead to investments being made, new tangible assets for the region being created and new and exciting opportunities become real over the next year.

As a team that has developed virtually during 2020, we look forward to enhancing the team further and completing the recruitment. With only two further vacancies to fill during 2021, it will be good to have the whole team together and we look forward to a time when we can all work safely together in the office.

The next 12 month will see us embark on an ambitious programme of business case development with a number of Outline Business Cases scheduled to be considered by the Economic Ambition Board. We are also anticipating making our first final investment decisions on projects before the end of the year, which would see project delivery commence and investment flowing into the region.

As we progress with the delivery of the Growth Deal, our image and the information we share with the public becomes ever more important. We have already embarked on the development of a new brand and a new website and look forward to launching these over the coming months.

I hope you have found this annual report useful and informative and that you will continue to follow our progress during the next year.

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Bwrdd Uchelgais Economaidd Gogledd Cymru  
North Wales Economic Ambition Board

# North Wales Growth Deal

2020-21 Quarter 4  
(January – March 2021)  
Performance Report



Llywodraeth Cymru  
Welsh Government



UK Government Wales  
Llywodraeth y DU Cymru

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## 1. Overview from Portfolio Director

**The signing of the Final Deal Agreement December 2020** by the North Wales Economic Ambition Board, Welsh Government and UK Government was a significant milestone for the North Wales Growth Deal, at the end of a very challenging year for the economy as a result of Covid-19.

**With the Deal signed, the focus this quarter has been on moving to the delivery phase.** Work started in January 2021 with a baseline review of all projects to re-confirm timetables for business case development and delivery. Once this exercise was completed, the focus was on moving project business cases forward.

**Over the past three months, a significant number of workshops have taken place,** in line with the Better Business Case guidance, to support the development of the project business cases. These workshops involved a number of stakeholders and allowed us and our project sponsors to test, challenge and re-confirm support for the projects.

**Gateway Reviews** are a key part of our assurance and approvals process, providing an independent checkpoint prior to key decision points. The Growth Deal portfolio undertook its Gateway Review during August 2020 as part of the process to secure the Final Deal, and this quarter has seen our first two projects undertake their Gateway Reviews.

**The Morlais project,** led by Menter Môn and the Enterprise Engineering and Optics Centre project, led by Wrexham Glyndwr University completed their reviews and are now working to address the recommendations made before submitting revised business cases for consideration.

The Portfolio Management Office has **continued to lay the groundwork for the successful delivery of the Deal** by refining and agreeing the commercial strategy, procurement principles and agreeing a position statement on climate and ecological change to enable us to work with project sponsors to deliver on the Board's ambition for the region.

**Finally, having signed the Grant Award Letter** and submitted the required documentation we have received the first instalment of £16million from Governments in March 2021. This funding will enable project delivery to commence during the next financial year, when we expect to consider and make a decision on our first tranche of project business cases.

*Alwen Williams*  
Alwen Williams, Portfolio Director



## 2. Overall Portfolio Performance

Theme	RAG	Commentary
<b>Portfolio Business Case</b>	Green	The Portfolio Business Case was approved as part of the Final Deal Agreement in December 2020. The business case is to be updated annually, with the first update scheduled for August 2021.
<b>Governance</b>	Green	The Portfolio, Programme and Project Management Framework is now established with the Portfolio Board and five Programme Boards in operation. Governance Agreement 2 was approved by all partners in December 2020. The Conflicts of Interest process is now being rolled out, starting with the Business Delivery Board.
<b>Assurance</b>	Green	The agreed assurance process between the NWEAB, UK Government and Welsh Government is working well. Morlais the first Growth Deal project has completed its Gateway Review and is working to address the recommendations. The next two projects, the Glynllifon Rural Economy Hub and the Enterprise Engineering and Optics Centre are on track for their Gateway Reviews in April and May respectively.
<b>Resourcing</b>	Yellow	Recruitment to the Portfolio Management Office continues, with five new starts joining the team between April and May 2021. Two posts remain unfilled: Lead Officer (Strategic Transport) and the Land & Property Project Manager with options for re-advertisement being considered at this time.
<b>Finance</b>	Green	The Grant Offer Letter has been received and signed and the first tranche of funding (£16million) was received in March 2021. The Portfolio Management Office is working with UK Government and Welsh Government to understand the implications of the announcement by UK Government Treasury that they are accelerating funding for the North Wales Growth Deal.
<b>Risk</b>	Yellow	The overall risk profile of the Growth Deal is stable with no new significant areas of concern. There remain some significant risks associated with a couple of individual projects and the post-Covid appetite and ability of the private sector to invest in the Growth Deal remains unclear at this stage.
<b>Monitoring and Evaluation</b>	Yellow	The Portfolio Management Office has worked with UK Government and Welsh Government officials on a revised draft of the Monitoring and Evaluation Plan and are awaiting feedback. The Monitoring and Evaluation Plan is expected to be refined over the next 12 months as the approach to Benefits Realisation matures.
<b>Communications and Engagement</b>	Yellow	Work has commenced on the new website and branding with a creative digital agency called Tinint, however the timetable is slightly behind schedule. The Portfolio Management Office has entered into a 12-month partnership with Business News Wales to provide additional communications and marketing support. In addition two small sponsorship deals with Wales Week in London and the Wales Start-up Awards 2021 will help to attract investment in and raise the Growth Deal and Economic Ambition Board's profile.

- Delivering to plan with no issues to address. No action required
- Delivery slightly behind schedule and/or minor/moderate issues to address. Management action in place
- Delivery behind scheduled (+3 months) and/ or significant issues to address. Urgent action required

### 3. Digital Programme

Programme Status	Commentary
	<ul style="list-style-type: none"> <li>The programme board has prioritised three projects for development during 2021 – Digital Signal Processing Centre, Connecting the last few % and Connected Corridor.</li> <li>The Digital Signal Processing project is progressing steadily in developing the OBC. The Last Few % project has established a project board and appointed a Senior Responsible Officer; and has agreed a set of SMART spending objectives.</li> <li>The Connected Corridors project has established a project board and appointed a Senior Responsible Officer. A scoping study is to be commissioned to support the development of the project.</li> <li>Work has started on updating the regional Digital Connectivity Strategy, last reviewed in 2019, with a draft scheduled to be presented for NWEAB approval in the next quarter.</li> </ul>

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Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Digital Signal Processing Centre</b> (Sponsor: Bangor University)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Strategic, Economic and Commercial case workshops completed</li> <li>First drafts of Strategic and Economic cases completed</li> </ul>	<ul style="list-style-type: none"> <li>Assurance review scheduled for 12 May</li> <li>Draft OBC to be ready in April</li> </ul>	
<b>Connecting the last few %</b> (Sponsor: NWEAB)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Project board established and Senior Responsible Officer appointed</li> <li>Strategic case workshops completed and spending objectives defined</li> <li>Market engagement with project board meeting potential suppliers a series of presentations</li> </ul>	<ul style="list-style-type: none"> <li>Economic case workshops to be held and OBC to be drafted</li> <li>Project board membership to be reviewed</li> <li>Assurance review to be scheduled</li> </ul>	

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Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Connected Corridor</b> (Sponsor: NWEAB)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Project board established and Senior Responsible Officer appointed</li> <li>Initial strategic case workshops held</li> <li>Project board identified need for scoping study to improve strategic case</li> <li>Brief for scoping study drafted</li> </ul>	<ul style="list-style-type: none"> <li>Scoping study to be delivered</li> <li>Remaining workshops to be held and OBC to be drafted</li> <li>Project board membership to be reviewed</li> <li>Assurance review to be scheduled</li> </ul>	
<b>Full Fibre at Key Sites</b> (Sponsor: NWEAB)	On Hold	<ul style="list-style-type: none"> <li>Not applicable</li> </ul>	<ul style="list-style-type: none"> <li>Project Business Case Scheduled for development later in 2021</li> </ul>	
<b>Connected Campus</b> (Sponsor: NWEAB)	On Hold	<ul style="list-style-type: none"> <li>Not applicable</li> </ul>	<ul style="list-style-type: none"> <li>Project Business Case Scheduled for development later in 2021</li> </ul>	

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## 4. Low Carbon Energy Programme

Programme Status	Commentary
	<ul style="list-style-type: none"> <li>The first draft of the Morlais OBC was received by the PMO for review and a gateway review was completed on the project in February 2021. Work is now underway by Menter Môn to address the recommendations and to develop the next draft of the OBC for consideration.</li> <li>Good progress made on the Transport Decarbonisation Project, with work progressing on both the Deeside and Holyhead Hydrogen Hubs.</li> <li>Jacobs successfully procured by Flintshire County Council to deliver both the SOC and OBC for the Deeside hub and the Transport Decarbonisation Project Manager has been recruited to lead on the project and will take up his post in April.</li> <li>There has been similar positive progress on the Smart Local Energy project with two strategic case workshops held, SMART spending objectives developed and Aquaterra procured to deliver Llyn Multi-vector study.</li> <li>A Project Board has been established for the Low Carbon Energy Centre of Excellence with plans in place to develop the Outline Business Case over the next quarter.</li> <li>The NWEAB approved the Draft Regional Energy Strategy at their meeting in March 2021.</li> </ul>

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Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Morlais</b> (Sponsor: Menter Mon)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Draft OBC submitted to Portfolio Management Office following business case workshops</li> <li>Gateway Review held to review readiness for delivery and the draft OBC</li> <li>Public Inquiry held for the main planning application</li> </ul>	<ul style="list-style-type: none"> <li>Appointment of principal contractor</li> <li>Completion of berth allocation process</li> <li>OBC consideration by NWEAB</li> </ul>	
<b>Transport Decarbonisation</b> (Sponsor: NWEAB)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Funding secured from Welsh Government for SOC and OBC development</li> <li>Jacobs procured to support SOC and OBC Development for the Deeside Hydrogen Hub</li> <li>UK Government announced funding for the Holyhead Hydrogen Hub</li> </ul>	<ul style="list-style-type: none"> <li>Project Manager to start in post</li> <li>SOC and OBC reports to be received</li> </ul>	

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## 4. Low Carbon Energy Programme

Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Low Carbon Energy Centre of Excellence</b> (Sponsor: Bangor University)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Project board established</li> <li>A series of internal workshops to review the strategic case and develop the proposal</li> </ul>	<ul style="list-style-type: none"> <li>Business Case workshops to be held</li> <li>Continue development of draft OBC</li> </ul>	
<b>Smart Local Energy</b> (Sponsor: NWEAB)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>'Case for Change' workshops held to identify spending objectives, business needs and potential scope of the project</li> <li>YnNi Llyn multi-vector energy system feasibility study has been awarded to Aquaterra -who have carried out similar work in the Orkney Islands</li> </ul>	<ul style="list-style-type: none"> <li>Progress the business case development workshops</li> <li>Continue development of the draft SOC</li> <li>YnNi Llyn report due to be received</li> </ul>	
<b>Trawsfynydd Power Station</b> (Sponsor: Cwmni Eginio)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Establishment of Cwmni Eginio announced by Welsh Government on the 1st October 2020</li> <li>Welsh Government working with Arup to assess the economic impact of a Small or Advanced Modular Reactor at Trawsfynydd</li> </ul>	<ul style="list-style-type: none"> <li>Engagement with Cwmni Eginio, Government and key partners regarding project development plans</li> </ul>	

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## 5. Land and Property Programme

Programme Status	Commentary
	<ul style="list-style-type: none"> <li>A Project Board has been established for the Former North Wales Hospital, Denbigh project led by developer Jones Bros who are progressing with the development of the business case.</li> <li>A potential developer has expressed interest in the Parc Bryn Cegin, Bangor site.</li> <li>Outline planning permission on the Key Strategic Site, Bodelwyddan has lapsed and the project will need to be reviewed once the revised planning policy for the site is determined.</li> <li>Warren Hall, Broughton remains on track and subject to the Local Development Plan adoption.</li> <li>There are a number of dependencies and constraints that will impact the timetable for the Wrexham Gateway site.</li> <li>There remains a funding risk in relation to the Holyhead Port project due to increased costs.</li> </ul>

Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Western Gateway, Wrexham</b> (Sponsor: NWEAB)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Welsh Government have issued a planning directive to the Local Planning Authority not to grant consent to any development that will lead to increased traffic flows on A483 Junction 4</li> </ul>	<ul style="list-style-type: none"> <li>Progress business case development</li> </ul>	
<b>Warren Hall, Broughton</b> (Sponsor: NWEAB)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Statement of Common Grounds completed between Welsh Government, Flintshire County Council and the NWEAB in support of draft Local Development Plan</li> </ul>	<ul style="list-style-type: none"> <li>Negotiate Collaboration Agreement with Welsh Government</li> </ul>	
<b>Key Strategic Site, Bodelwyddan</b> (Sponsor: NWEAB)	Project Review – scope of project being reviewed	<ul style="list-style-type: none"> <li>Outline planning permission on site expired on 21 March, 2021</li> </ul>	<ul style="list-style-type: none"> <li>Project will need to be reviewed once the revised planning policy for the site is determined</li> </ul>	

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Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Former North Wales Hospital, Denbigh</b> (Sponsor: NWEAB)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Project board established</li> <li>Planning application submitted by Jones Bros to Denbighshire County Council</li> </ul>	<ul style="list-style-type: none"> <li>Decision expected on planning application in April/May 2021</li> <li>Progress business case development</li> </ul>	
<b>Parc Bryn Cegin, Bangor</b> (Sponsor: NWEAB)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Potential developer with a track record of delivery has expressed an interest in the site</li> </ul>	<ul style="list-style-type: none"> <li>Progress discussions with potential developer</li> <li>Progress business case development</li> </ul>	
<b>Holyhead Gateway</b> (Sponsor: StenaLine)	Project Review – scope of project being reviewed	<ul style="list-style-type: none"> <li>Welsh Government have established a Steering Group to provide guidance on the delivery of the activities that fall within the Holyhead Gateway</li> <li>Revised project costs indicate costs will be in a range that is substantially in excess of original estimates</li> </ul>	<ul style="list-style-type: none"> <li>Consenting process for breakwater works to begin</li> </ul>	

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## 6. Agrifood and Tourism Programme

Programme Status	Commentary
	<ul style="list-style-type: none"> <li>The timetable for business case development remains tight.</li> <li>The Glynllifon Rural Economy Hub projects remains on track with all workshops completed.</li> <li>The timetable for the Llysfasi Net Zero Farm workshops has been revised to align with the start of the new project manager in post, however, the WBRID business innovation competition with Coleg Cambria Llysfasi has provided a solid foundation for the project.</li> <li>Progress is being made on the Hub element of the Tourism Talent Network.</li> </ul>

Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Glynllifon Rural Economy Hub</b> (Sponsor: Grwp Llandrillo Menai)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Hatch Regeneris appointed to support workshops</li> <li>All five project workshops completed to support OBC development</li> </ul>	<ul style="list-style-type: none"> <li>Submit draft OBC to Portfolio Management Office for review</li> <li>Undertake Gateway 2 review</li> </ul>	
<b>Llysfasi Net Zero Farm</b> (Sponsor: Coleg Cambria)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Research and increased awareness of low carbon and precision farming methods</li> <li>Engagement with local businesses to determine skills needs</li> <li>Project Manager appointed</li> </ul>	<ul style="list-style-type: none"> <li>Project Manager to start in post</li> <li>Business case workshops to commence</li> <li>Planning for Gateway 2 review</li> </ul>	
<b>Tourism Talent Network</b> (Sponsor: Grwp Llandrillo Menai)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Hub element continues to be planned in preparation for 21st Century Schools bid (to align with Growth Deal timetable)</li> </ul>	<ul style="list-style-type: none"> <li>Workshop timetable being drafted with 1st workshop scheduled for May 2021</li> <li>COVID-related review of 'spoke' element with view to expanding partners</li> </ul>	

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## 7. Innovation in High Value Manufacturing Programme

Programme Status	Commentary
	<ul style="list-style-type: none"> <li>The Glyndwr University led Enterprise Engineering and Optics Centre completed a Project Assessment Review (PAR) in March as part of the business case development process and the team are now working on the recommendations ahead of OBC submission to the Portfolio Management Office and a Gateway 2 review.</li> <li>The Bangor University led Centre for Environmental Biotechnology project is at an earlier stage of development, with resources focused on refining the scope of the project at present.</li> </ul>

Project	Project Stage	Quarter Achievements	Next Quarter Key Milestones	RAG Status
<b>Enterprise Engineering Optics Centre</b> (Sponsor: Glyndwr University)	Project is developing the Outline Business Case	<ul style="list-style-type: none"> <li>Supporting documentation prepared for Gateway Review</li> <li>Gateway Review undertaken</li> <li>Business Case workshops held</li> </ul>	<ul style="list-style-type: none"> <li>Complete Business case workshops</li> <li>Address Gateway Review recommendations</li> <li>Submit draft OBC to Portfolio Management Office</li> <li>Undertake Gateway 2 Review</li> </ul>	
<b>Centre for Environmental Biotechnology</b> (Sponsor: Bangor University)	Project is developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>Internal workshop held to review the strategic narrative of the project and to better understand the scope</li> </ul>	<ul style="list-style-type: none"> <li>Further workshops to help refine the project.</li> <li>Following these, engagement with stakeholders will begin</li> </ul>	

# Programme Delivery Plan March 2021 Update

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Note: Delivery timescales are provisional pending project business case approval

## 9. Growth Deal Projects - Capital Funding Profile March 2021

Programme	Project	Project Sponsor	2021/22 (£m)	2022/23 (£m)	2023/24 (£m)	2024/25 (£m)	2025/26 (£m)	Total (£m)
Digital	Digital Signal Processing Centre (DSP)	Bangor University	1.72	0.99	0.25	0.00	0.00	2.96
Digital	Full Fibre at Key Sites	NWEAB	0.00	3.45	3.25	0.00	0.00	6.70
Digital	Connected Corridor	NWEAB	0.99	1.18	0.00	0.00	0.00	2.17
Digital	Connected Campus	NWEAB	0.00	3.94	5.90	5.91	4.93	20.68
Digital	Connecting the last few %	NWEAB	0.99	2.95	0.00	0.00	0.00	3.94
Low Carbon Energy	Morlais	Menter Môn	2.46	4.93	1.48	0.00	0.00	8.87
Low Carbon Energy	Low Carbon Energy Centre of Excellence	Bangor University	0.00	4.74	6.71	5.23	4.00	20.68
Low Carbon Energy	Trasfynydd Power Station	Cwmni Eginio	0.00	4.92	9.85	4.93	0.00	19.70
Low Carbon Energy	Transport Decarbonisation	NWEAB	1.97	3.94	3.94	1.38	0.00	11.23
Low Carbon Energy	Smart Local Energy	NWEAB	0.00	3.94	7.88	7.88	4.93	24.63
Land and Property	Holyhead Gateway	Stena Line	0.00	11.33	13.78	9.36	0.00	34.47
Land and Property	Warren Hall, Broughton	NWEAB	0.00	0.49	0.99	5.91	7.38	14.77
Land and Property	Former North Wales Hospital, Denbigh	NWEAB	0.99	0.99	0.98	0.98	0.00	3.94
Land and Property	Key Strategic Site, Bodelwyddan	NWEAB	0.49	0.99	5.41	2.96	0.00	9.85
Land and Property	Parc Bryn Cegin, Bangor	NWEAB	0.25	2.70	2.96	0.00	0.00	5.91
Land and Property	Western Gateway, Wrexham	NWEAB	0.00	4.03	4.93	0.00	0.00	8.96
Agrifood and Tourism	Glynllifon Rural Economy Hub Project	Grŵp Llandrillo-Menai	0.49	4.68	4.68	0.00	0.00	9.85
Agrifood and Tourism	The Llysfasi Net Zero Farm	Coleg Cambira	0.00	4.92	4.93	0.00	0.00	9.85
Agri-food and Tourism	Tourism Talent Network	Grŵp Llandrillo-Menai	0.00	1.48	1.48	1.47	0.00	4.43
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology	Bangor University	0.00	1.48	1.48	0.00	0.00	2.96
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	Glyndwr University	8.28	1.57	0.00	0.00	0.00	9.85
<b>Portfolio Management Office Costs (1.5%)</b>								3.60
<b>Total</b>								240.0



Programme	Project	Sponsor	Summary
Digital	Full Fibre at key sites	NWEAB	This project will deliver full fibre connectivity (gigabit capable) to 28 key business sites across North Wales.
	Connected Campus	NWEAB	The project will accelerate the development of infrastructure for 19 key regional economic sites.
	Connected Corridors	NWEAB	In total, 156km of road and rail corridor will be connected to 5G/Low Power Wireless Access Networks, along the A55 corridor and adjacent mainline rail route.
	Connecting the last few %	NWEAB	This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download).
	Digital Signal Processing Centre Project (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
Low Carbon Energy	Morlais	Menter Môn	Investing in the infrastructure that connects the Morlais Zone with the electricity grid system, and preparing the site for private sector developers who will lease parts of the zone for deploying their tidal energy technologies.
	Trawsfynydd Power Station	Cwmni Eginio	The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector the Growth Deal will contribute funding towards enabling infrastructure for this development.
	Low Carbon Energy Centre of Excellence	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	NWEAB	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Transport Decarbonisation	NWEAB	Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.
Land and Property	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
	Wrexham Gateway	NWEAB	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall Strategic Site	NWEAB	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Bodelwyddan Strategic Site	NWEAB	Delivery of primary services to enable the mixed-use commercial and residential development site to be brought to the market for development.
	Former North Wales Hospital Site	NWEAB	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Parc Bryn Cegin Strategic Site	NWEAB	Provide industrial floor space to meet known demand for units.

Agrifood and Tourism	Tourism TALENT Network	Grwp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
	Glynllifon Rural Economy Hub	Grwp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	The Lllysfasi Net Zero Farm	Coleg Cambria	Llysfasi Carbon Neutral Centre aims to lead North Wales to a resilient future where carbon neutral land management is at the centre of a developing renewable energy sector supporting a sustainable, thriving and healthy community covering the rural/urban mix of the region.
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Glyndwr University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable SME's and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.

<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	<b>Partnership &amp; Regeneration Scrutiny Committee</b>
<b>Date:</b>	<b>28 June, 2021</b>
<b>Subject:</b>	<b>Partnership &amp; Regeneration Scrutiny Committee Forward Work Programme</b>
<b>Purpose of Report:</b>	<b>Assist the Scrutiny Committee in considering, agreeing and reviewing its forward work programme for 2021/22</b>
<b>Scrutiny Chair:</b>	<b>Cllr Gwilym Owen Jones</b>
<b>Portfolio Holder(s):</b>	<b>Not applicable</b>
<b>Head of Service:</b>	<b>Lynn Ball, Head of Function (Council Business) / Monitoring Officer</b>
<b>Report Author: Tel: Email:</b>	<b>Anwen Davies, Scrutiny Manager 01248 752578 AnwenDavies@ynysmon.gov.uk</b>
<b>Local Members:</b>	<b>Applicable to all Scrutiny Members</b>

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<b>1 - Recommendation/s</b>
<p>The Committee is requested to:</p> <p><b>R1</b> agree the current version of the forward work programme for 2021/22</p> <p><b>R2</b> note progress thus far in implementing the forward work programme.</p>

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
<p>Effective work programming is the foundation of effective local government scrutiny. Our Scrutiny rolling forward work programmes are aligned with the corporate priorities of the 2017/2022 Council Plan and corporate transformation programmes – ensuring the role of Member scrutiny makes a tangible contribution to the Council’s improvement priorities.</p>

<b>3 – Guiding Principles for Scrutiny Members</b>
<p><b>To assist Members when scrutinising the topic:-</b></p> <p><b>3.1</b> Impact the matter has on individuals and communities [focus on customer/citizen]</p> <p><b>3.2</b> A look at the efficiency &amp; effectiveness of any proposed change – both financially and in terms of quality [focus on value]</p> <p><b>3.3</b> A look at any risks [focus on risk]</p> <p><b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role [focus on performance &amp; quality]</p> <p><b>3.5</b> Looking at plans and proposals from a perspective of:</p> <ul style="list-style-type: none"> <li>• Long term</li> <li>• Prevention</li> <li>• Integration</li> <li>• Collaboration</li> <li>• Involvement</li> </ul> <p>[focus on wellbeing]</p>

#### 4 - Key Scrutiny Questions

### 5 – Background / Context

#### 1. Background

1.1 Effective work programming is the bedrock of an effective local government scrutiny function<sup>1</sup>. Done well, work programming can help lay the foundations for targeted and timely work on issues of local importance demonstrating where Member scrutiny can add value. Good practice advocates two key issues at the heart of the scrutiny forward work programme:

- i. Challenge around prioritising work streams
- ii. Need for a member-led approach and interface with officers.

#### 1.2 Basic principles of good work programming<sup>2</sup>

- Work programming should not be a “start-stop” process
- Complementary work programmes for separate scrutiny committees
- Balance between different methods of work
- An effective process for reporting / escalating issues to the Executive
- Input and views of internal stakeholders
- Close working with the Executive
- Links with the Annual Scrutiny Report (evaluation and improvement tool).

#### 2. Local context

2.1 There is now a well-established practice of forward work programming which are now rolling programmes focusing on the quality of scrutiny with fewer items, to add value. They are an important tool to assist Members in prioritising their work and are discussed with the Senior Leadership Team and Heads of Service. Both committees review the content of their work programmes on a regular basis, to ensure that they remain relevant and keep abreast with local priorities. Our local forward planning arrangements now ensure greater focus on:

- Strategic aspects
- Citizen / other stakeholder engagement and outcomes
- Priorities of the 2017/2022 Council Plan and transformation projects
- Risks and the work of inspection and regulation
- Matters on the forward work programme of the Executive.

**Outcome:** rolling work programmes for scrutiny committees which are aligned with corporate priorities.

2.2 Committee chairs lead on developing the forward work programmes and are submitted to the monthly Scrutiny Chairs and Vice-chairs Forum and for approval at each ordinary meeting of the scrutiny committees. The Forum is

<sup>1</sup> A Cunning Plan? Devising a scrutiny work programme, Centre for Public Scrutiny (March, 2011)

<sup>2</sup> A Cunning Plan? Devising a scrutiny work programme, Centre for Public Scrutiny (March, 2011)

considered an important vehicle to oversee these programmes and jointly negotiate priorities.

2.3 **“Whole council” approach to Scrutiny:** our work programmes provide a strong foundation for our improvement programme, ensuring the role that Scrutiny plays in the Authority’s governance arrangements:

- i. Supports robust and effective decision-making
- ii. Makes a tangible contribution to the Council’s improvement priorities
- iii. Continues to evolve

#### 2.4 **Impact of the current Emergency on the Committee’s Work Programme**

The current period (**managing the emergency response to the Pandemic, the Recovery Period and gradually returning to the New Norm**) are extremely challenging periods for the Council and every other public organisation throughout Wales as we continue to face the challenges of the Covid-19 emergency and it is inevitable that this will impact on the Committee’s work programme. As a result, the Council has changed its way of working as a result of the global health emergency. During an emergency period, governance and accountability are of key importance.

The Centre for Public Scrutiny proposes a specific scrutiny model as a result of the pandemic, which in conjunction with the Council’s Committee Strategy provides a structure to inform the Committee’s work programme. A summary is provided below:

- i. Focus on a smaller number of key issues around “life and limb” aspects of local people’s lives
- ii. Maintain a “watching brief” over Council services, performance and financial matters
- iii. **Specific elements of the Scrutiny Model**
  - Overview of the Council’s response to Covid-19
  - Specific overview of *life and limb* matters (social care legislation, safeguarding children and adults; public health)
  - Continued overview of the Council’s financial matters
  - Act as a conduit for community experiences.

### 3. **Issues for consideration**

3.1 The Scrutiny Committee receives regular update reports on the implementation of its forward work programme. A copy of the current 2021/22 work programme is attached as **APPENDIX 1** to this report for reference and includes changes made to the work programme since the Committee last considered the document.<sup>3</sup>

3.2 Where appropriate, items may be added to the Committee’s forward work programme during the municipal year. Requests for additional matters to be considered for inclusion on the work programme can be submitted via the Members Request Form for an item to be considered for Scrutiny. Requests are initially considered by the Scrutiny Chairs and Vice-chairs Forum, using the following criteria:

<sup>3</sup> Meeting of the Partnership and Regeneration Scrutiny Committee convened on 11<sup>th</sup> March, 2020

- the Council's strategic objectives and priorities (as outlined in the Council Plan 2017/2022)
- the ability of the Committee to have influence and/or add value on the subject (A Scrutiny Test of Significance Form will be completed).

**6 – Equality Impact Assessment [including impacts on the Welsh Language]**

Not applicable for this overarching issue but will be considered as an integral part of preparing for specific proposals to be submitted for consideration by the Committee.

**7 – Financial Implications**

Not applicable.

**8 – Appendices:**

Partnership & Regeneration Scrutiny Committee Forward Work Programme 2021/22

**9 - Background papers (please contact the author of the Report for any further information):**

Anwen Davies, Scrutiny Manager, Isle of Anglesey, Council Offices, Llangefni. LL77 7TW

**ITEMS SCHEDULED FOR SCRUTINY → June 2021 – November, 2021**  
**[Version dated 11/06/21]**

**Note for Stakeholders and the Public:**

A [Protocol for Public Speaking at Scrutiny Committees](#) has been published by the Council.

Should you wish to speak on any specific item at a Scrutiny Committee then you should register your interest by submitting a written request using the form available as soon as possible and at least 3 clear working days prior to the specific Committee meeting. You can access information about the meeting and which items being discussed by reading this Forward Work Programme. Contact the Scrutiny Manager if you have any queries

[\[AnwenDavies@ynysmon.gov.uk\]](mailto:AnwenDavies@ynysmon.gov.uk)

<b>CORPORATE SCRUTINY COMMITTEE</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
<b>June, 2021 (07/06/21)</b>	<b>June, 2021 (15/06/21)</b>
Performance Monitoring: Corporate Scorecard Qtr4: 2020/21	Update from Chief Executive of BCUHB
Finance Scrutiny Panel Progress Report	Annual Report on the Welsh Standards 2020/21
Housing Service Homelessness Data	Committee Forward Work Programme for 2021/22
Committee Forward Work Programme for 2021/22	
<b>July, 2021 (08/07/21)</b>	<b>June, 2021 (28/06/2021)</b>
Social Services Statutory Director Annual Report 2020/21	North Wales Economic Ambition Board Annual Report 2020-21
	Public Services Board Annual Report 2020/21
	Annual Report: North Wales Regional Partnership Board (Part 9: Health and Social Services) 2020/21
	Committee Forward Work Programme for 2021/22
Committee Forward Work Programme for 2021/22	
<b>September, 2021 (13/09/21)</b>	<b>September, 2021 (20/09/21)</b>
Monitoring Performance: Q1: 2021/22 (to be confirmed)	Corporate Safeguarding
Finance Scrutiny Panel Progress Report	North Wales Economic Ambition Board Quarter 1 Progress Report 2021/22 (to be confirmed)
Progress Monitoring: Social Services Improvement Plan	
Social Services Improvement Panel Progress Report	
Committee Forward Work Programme for 2021/22	Committee Forward Work Programme for 2021/22
<b>October, 2021 (14/10/21)</b>	<b>October, 2021 (19/10/21)</b>
Annual Delivery Plan 2020/21	Scrutiny of Partnerships
Annual Delivery Plan 2021/22	
Committee Forward Work Programme for 2021/22	Committee Forward Work Programme for 2021/22

CORPORATE SCRUTINY COMMITTEE	PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE
<b>November, 2021 (01/11/21) -Budget 2022/23</b>	<b>November, 2021 (09/11/21)</b>
Initial Draft Budget Proposals 2022/23	Annual Report- Community Safety Partnership
Public Consultation Plan for 2022/23 Budget	Public Services Board- Governance Arrangements
Committee Forward Work Programme for 2021/22	North Wales Economic Ambition Board Quarter 2 Progress Report 2021/22 (to be confirmed)
	Committee Forward Work Programme for 2021/22
<b>November, 2021 (16/11/21)- Q2</b>	
Monitoring Performance: Corporate Scorecard Q2: 2021/22	
Finance Scrutiny Panel Progress Report	
Committee Forward Work Programme for 2021/22	

**Items to be scheduled:**

Corporate Scrutiny Committee	Partnership and Regeneration Scrutiny Committee
Schools' Modernisation Programme- Seiriol / Amlwch areas	Transformation of Learning Disabilities Day Opportunities
Housing Revenue Account Business Plan: 2022/23	Recovery Plans (Covid-19)
Assets / Smallholdings Management Plan	
Final Draft Budget Proposals 2022/23	
Recovery Plans (Covid-19)	